



## **DOCKS & HARBORS STRATEGIC RETREAT MEETING**

November 5<sup>th</sup> & 6<sup>th</sup> 2021

Because of conference room constraints due to COVID  
Public Participation will be telephonically only

Call in: 907-713-2140

Passcode: 370829#

- I. Call to Order –**
  - a. November 5<sup>th</sup> at 5:00 pm
  - b. November 6<sup>th</sup> at 10:00 am
- II. Roll Call** (Lacey Derr, James Becker, Paul Grant, David Larkin, Matthew Leither, Mark Ridgway, Annette Smith, Bob Wostmann, and Don Etheridge)
- III. Approval of Agenda**
- IV. Public Participation on Non-Agenda Items** (not to exceed five minutes per person, or twenty minutes total time)
- V. Welcome Comments –** Chair Etheridge
- VI. Docks & Harbors Board Strategic Planning Overview –** Facilitator Cosgrove
- VII. State of the Juneau Port & Harbors -** Port Director
- VIII. Board Member Round Robin Introduction, Reflection, Goals & Vision for Docks & Harbors –** Each Board Member (up to 5 minutes each)
- IX. SWOT Analysis (Strength, Weakness, Opportunities & Threats) –** (Time Permitting & Potential evening break)
- X. Items for Information/Discussion**
  1. Financial (Facilitated by Mila Cosgrove)
    - a. Goals
    - b. Fiscal Priorities
    - c. Rate Study/Adjustment prior to adopting study
  2. Board Public Outreach & Participation – Roles & Assignments (Facilitated by Lacey Derr)
  3. Capital Projects, Plans and Prioritization (Facilitated by Mila Cosgrove & Staff)
    - a. CIP List
    - b. 1% Sales Tax Projects
    - c. Board Member Wish list
  4. Advancing the common good (Facilitated by Mila Cosgrove)
    - a. COVID Strategy – Docks & Harbors operations
    - b. Expectation of Staff
    - c. Staff request of the Board
- XI. Good of the Order**
- XII. Adjournment**