

**ASSEMBLY FINANCE COMMITTEE
THE CITY AND BOROUGH OF JUNEAU, ALASKA
Wednesday, October 9, 2019, 5:30 PM.
Assembly Chambers**

I. CALL TO ORDER

II. ROLL CALL

III. APPROVAL OF MINUTES

- a. **Wednesday, October 2, 2019**

IV. ITEMS FOR DISCUSSION

- a. **Fiscal Sustainability Overview**

V. NEXT MEETING DATE

- a. **Saturday, November 2, 2019 - 8AM - Noon**

VI. ADJOURNMENT

ADA accommodations available upon request: Please contact the Clerk's office 72 hours prior to any meeting so arrangements can be made to have a sign language interpreter present or an audiotape containing the Assembly's agenda made available. The Clerk's office telephone number is 586-5278, TDD 586-5351, e-mail: city.clerk@juneau.org

DRAFT
City and Borough of Juneau
Minutes - Assembly Finance Committee Meeting
Wednesday, October 2, 2019, 5:30 PM

I. Call to Order

The meeting was called to order at 5:30 PM by Mayor Beth Weldon.

II. Roll Call

Committee Members Present: Alicia Hughes-Skandijs, Carole Triem, Wade Bryson, Mary Becker, Maria Gladziszewski, Michelle Bonnet Hale, Rob Edwardson, and Mayor Beth Weldon.

Committee Members Participating Telephonically: Chair Loren Jones.

Committee Members Absent: None.

Staff Present: Rorie Watt, City Manager; Mila Cosgrove, Deputy City Manager; Jeff Rogers, Finance Director; Ed Mercer, Police Chief; Robert Palmer, City Attorney; Deb Senn, Law Department; Lindsey Foster, Parks & Recreation; Brenwynne Grigg, Community Development Department; Dallas Hargrave, Director, Human Resources; Dave Scanlan, General Manager, Eaglecrest; Sam Muse, Controller; and Elisabeth Jensen, Budget Analyst.

Others Present: Howard Sherman, Executive Vice President of Onboard Revenue & Destination Services, Norwegian Cruise Lines; and Steve Moeller, Senior Vice President of Commercial Development, Norwegian Cruise Lines.

III. Manager's Minute

Rorie Watt, City Manager, welcomed and introduced Howard Sherman, and Steve Moeller both of Norwegian Cruise Lines.

IV. Approval of Minutes

The September 25, 2019, minutes were approved as presented.

V. Fiscal Sustainability Overview

Clerk's Note: An in-meeting supplemental 65-page packet, "Fiscal Sustainability Overview" was distributed at the beginning of the meeting – and reviewed in full during the course of the meeting.

Minutes - Assembly Finance Committee Meeting Wednesday, October 2, 2019, 5:30 p.m.

Mila Cosgrove, Deputy City Manager, introduced the topic and provided a brief overview of the history and vision of the Fiscal Sustainability process. Ms. Cosgrove established that the recurring deficit is approximately \$3.0 million, not including any emerging community priorities that may need funding.

Jeff Rogers, Finance Director, guided the Assembly members through each page of the 65-page in-meeting supplemental packet. His presentation reviewed 10-year revenue trends, a detailed CBJ-wide revenue breakdown, a recent analysis by PFM of CBJ's debt capacity, and the final work-products of the 2015 Assembly Tax Exemption Review Committee (TERC). He also demonstrated a spreadsheet model of revenue impacts from property/sales tax rate/exemptions and a spreadsheet model of the impact of new bond debt on the mill rate.

The Assembly discussed the information.

Mr. Rogers and Chair Jones encouraged all Assembly members to study the in-meeting packet closely throughout the coming week, and to ask questions if needed to deepen their understanding of the materials provided.

The second meeting of the Fiscal Sustainability Review will be held on Wednesday, October 9, 2019, with an overview of CBJ Programs & Services to include revenue, expense, staffing and use details.

VI. Next Meeting Date

Wednesday, October 9, 2019 – 2nd session of Fiscal Sustainability Review

VII. Adjournment

Meeting was adjourned at 6:36 PM.

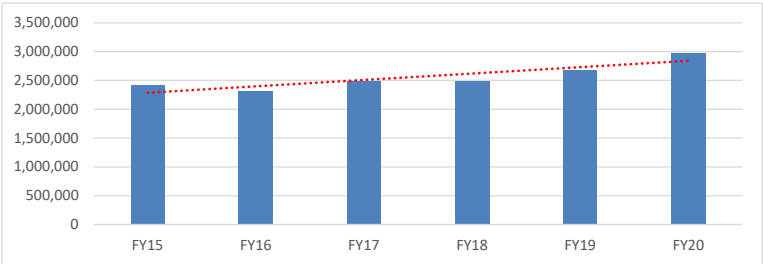
**Assembly Finance Committee Meeting
Wednesday, October 9, 2019 5:30 p.m.
Assembly Chambers**

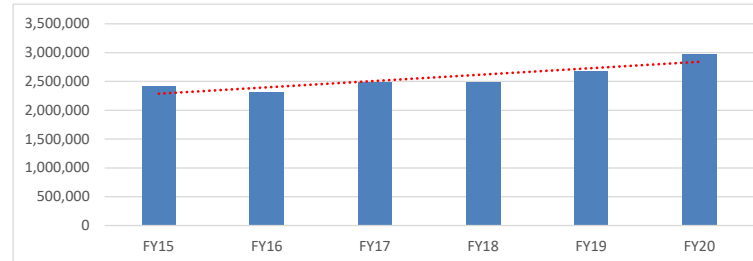
Fiscal Sustainability Review

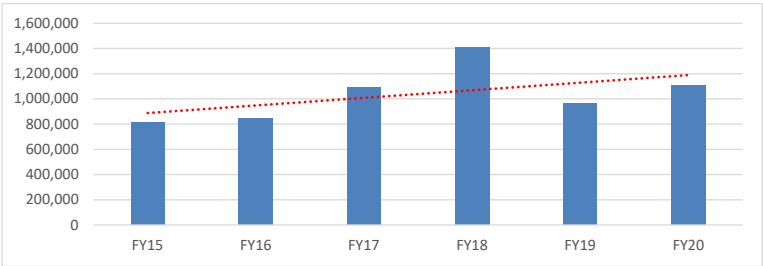
Overview of Programs

Housing & Homeless Services - General Ops				Housing & Homeless Services - General Ops							
Program Description		Program Detail		Five Year Trend							
Provide supports to affordable and workforce housing initiatives, coordinated entry, and other programs targeted to vulnerable populations.		Dept	Administration		FY15	FY16	FY17	FY18	FY19	FY20	
		Division	Housing & Homeless Services	Total	67,313	43,729	213,670	183,374	375,133	527,000	
		FTE	2.00								
		Total	\$ 527,000								
		GF/ST	\$ 417,000								
		Non-GF	\$ 110,000								
		Cost Recovery	21%								
		Mandate	None								
		Demand	Increased								
		Metric	Residents								
		Count	32,000	Subprograms							
		Scalable	Yes		FTE	Total	Non-GF	GF	Mandate	Demand	Count
		Notes		Housing	1.00	292,000		292,000	None	Increased	32,000
				Homeless Coordination	1.00	235,000	110,000	125,000	None	Increased	32,000

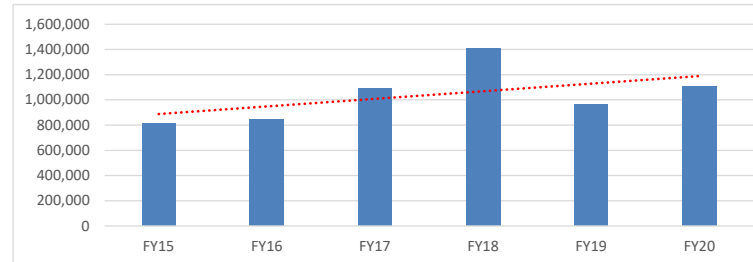
Lands - General Ops				Lands - General Ops							
Program Description		Program Detail		Five Year Trend							
To develop and manage City land consistent with public policy		Dept	Administration		FY15	FY16	FY17	FY18	FY19	FY20	
		Division	Lands	Total	657,321	800,136	844,826	880,045	803,614	1,137,700	
		FTE	3.60								
		Total	\$ 1,137,700								
		GF/ST									
		Non-GF	\$ 1,137,700								
		Cost Recovery	100%								
		Mandate	None								
		Demand	Stable								
		Metric	Residents								
		Count	32,000	Subprograms							
		Scalable	Yes		FTE	Total	Non-GF	GF	Mandate	Demand	Count
		Notes		Land Management	3.00	884,700	815,700		AS29.35	Stable	32,000
				Quarry	0.60	253,000	322,000		None	Stable	32,000

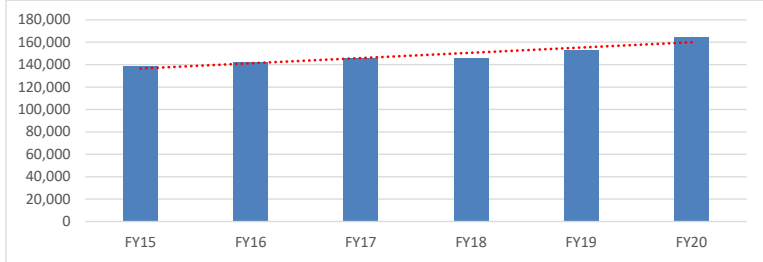
MIS - General Ops			Internal Support	MIS - General Ops							
Program Description	Program Detail			Five Year Trend							
Staff support for desktop, network, and programming support for enterprise information technology systems. Consolidated IT purchasing,	Dept	Administration			FY15	FY16	FY17	FY18	FY19	FY20	
	Division	Management Information Systems		Total	2,420,472	2,321,148	2,492,158	2,489,812	2,681,151	2,980,600	
	FTE	15.66									
	Total	\$ 2,980,600									
	GF/ST	\$ 2,357,500									
	Non-GF	\$ 623,100									
	Cost Recovery	21%									
	Mandate	None									
	Demand	Increased									
	Metric	Employees									
Count	1,680										
Scalable	Yes										
	Notes		Subprograms								
				FTE	Total	Non-GF	GF	Mandate	Demand	Count	
			General Operations	14.66	2,839,900	578,100	2,261,800	None	Increased	1,680	
			Printing Services	1.00	140,700	45,000	95,700	None	Stable	32,000	



Manager's Office - General Ops			Essential	Manager's Office - General Ops							
Program Description	Program Detail			Five Year Trend							
Support to Mayor & Assembly, Operations Management & Department Oversight, community Relations, Public Information	Dept	Administration			FY15	FY16	FY17	FY18	FY19	FY20	
	Division	Manager's Office		Total	815,621	848,180	1,088,318	1,410,760	966,444	1,101,900	
	FTE	4.50									
	Total	\$ 1,101,900									
	GF/ST	\$ 828,400									
	Non-GF	\$ 273,500									
	Cost Recovery	25%									
	Mandate	None									
	Demand	Stable									
	Metric	Residents + Visitors									
Count	32,000										
Scalable	Yes										
		Notes		Subprograms							
				FTE	Total	Non-GF	GF	Mandate	Demand	Count	

6



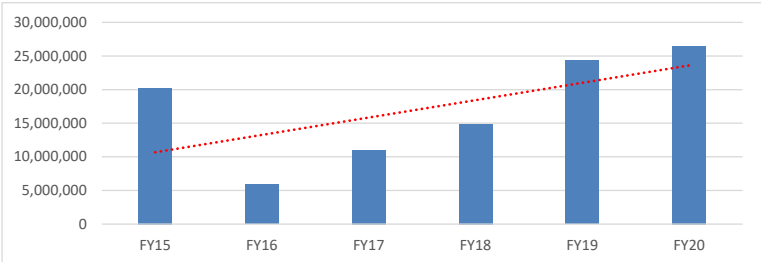
Public Defenders - Contractual				Mandatory	Public Defenders - Contractual								
Program Description		Program Detail			Five Year Trend								
Provide legal resources for city prosecuted misdemeanants who request a public defender. (6th Amendment of US Constitution)		Dept	Administration				FY15	FY16	FY17	FY18	FY19	FY20	
		Division	Public Defenders										
		FTE											
		Total			\$	165,000							
		GF/ST			\$	165,000							
		Non-GF											
		Cost Recovery											
		Mandate			6th Amd								
		Demand			Increased								
		Metric			Residents								
		Count			32,000								
		Scalable			No								
		Notes											
Subprograms													
	FTE	Total	Non-GF	GF	Mandate	Demand	Count						
Public Defenders		130,000		130,000	6th Amd	Increased	32,000						
Conflict Attorneys		35,000		35,000	6th Amd	Decreased	32,000						

7

Teen Health Center			Discretionary	Teen Health Center							
Program Description Provide Teen Health services through high schools. Services include sports physicals, counseling, nutrition, reproductive care, and general wellness services.	Program Detail			Five Year Trend							
	Dept	Administration		FY15	FY16	FY17	FY18	FY19	FY20		
	Division	Teen Health Center		Total	228,618	235,155	238,359	224,153	246,697	261,900	
	FTE	2.00									
	Total	\$ 261,900									
	GF/ST	\$ 255,900									
	Non-GF	\$ 6,000									
	Cost Recovery	2%									
	Mandate	None									
	Demand	Stable									
	Metric	HS Students									
	Count	1,600									
Scalable	Yes										
		Notes									
											

8

Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

CIP Support - Airport			CIP Support - Airport							
Program Description	Program Detail		Five Year Trend							
Contruction Projects for Airport facilities, maintenance and repairs	Dept	Airport		FY15	FY16	FY17	FY18	FY19	FY20	
	Division	Facilities								
	FTE		Total	20,238,121	5,889,262	11,023,927	14,874,097	24,303,358	26,502,903	
	Total	\$ 26,502,903								
	GF/ST	\$ 300,000								
	Non-GF	\$ 26,202,903								
	Cost Recovery	99%								
	Mandate	None								
	Demand	Increased								
	Metric	Residents + Visitors								
Count	32,000+									
Scalable	Yes									
	Notes									
			Subprograms							
			FTE	Total	Non-GF	GF	Mandate	Demand	Count	

Airport - General Ops			Full Cost Recovery	Airport - General Ops											
Program Description		Program Detail		Five Year Trend											
Operates and manages the airport facility and other services at Juneau International Airport.		Dept		Airport				FY15	FY16	FY17	FY18	FY19	FY20		
		Division		General Operations											
		FTE		34.46											
		Total		\$ 8,689,200				Total	5,863,719	5,624,004	6,760,609	7,232,696	7,292,259	8,689,200	
		GF/ST													
		Non-GF		\$ 8,689,200											
		Cost Recovery		100%											
		Mandate		None											
		Demand	Increased												
Metric	Residents + Visitors														
Count	32,000+														
Scalable	Yes														
	Notes			F - 2	Subprograms										

10



<

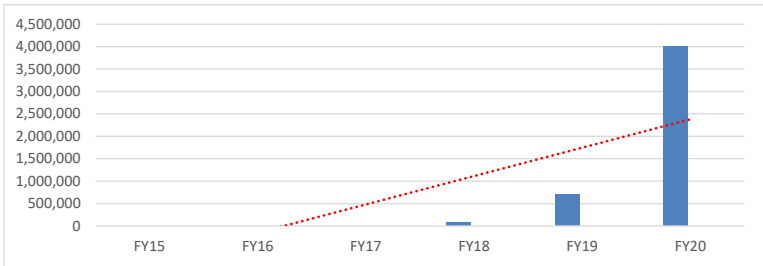
CIP Support - Bartlett Hospital			
Program Description		Program Detail	
Contruction Projects for Bartlett Regional Hospital facilities, maintenance and repairs	Dept	Bartlett	
	Division	Facilities	
	FTE		
	Total	\$ 4,000,000	
	GF/ST		
	Non-GF	\$ 4,000,000	
	Cost Recovery	100%	
	Mandate	None	
	Demand	Increased	
	Metric	Residents + Visitors	
	Count	32,000+	
	Scalable	Yes	
	Notes		

12

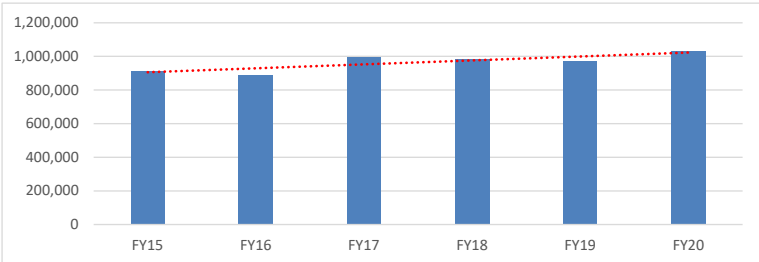
CIP Support

C - 2

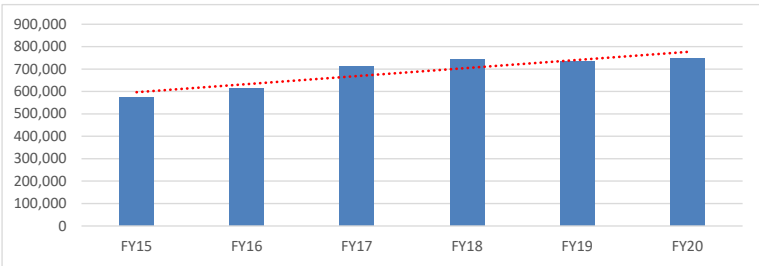
CIP Support - Bartlett Hospital							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	153		11,850	73,970	701,489	4,000,000	



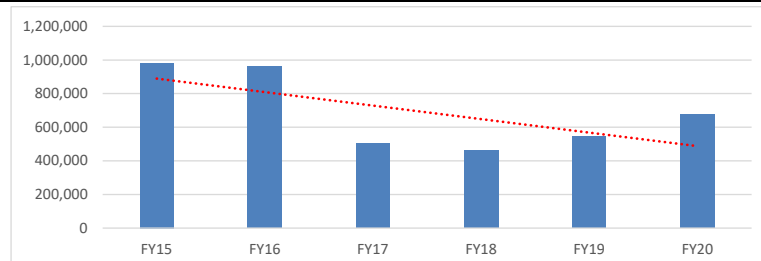
Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

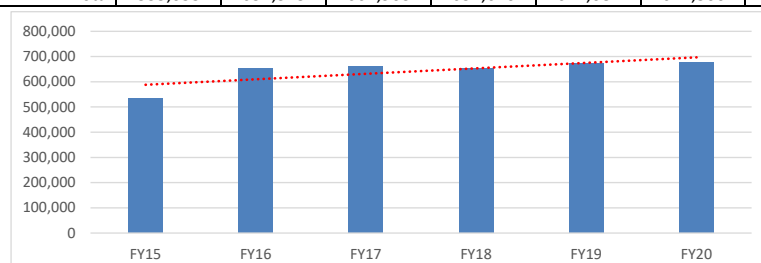
CDD - Permitting			Essential	CDD - Permitting								
Program Description		Program Detail		Five Year Trend								
		Dept		Community Development		FY15	FY16	FY17	FY18	FY19	FY20	
Intake and administrative processing of plans in issuing permits for construction, renovation, and demolition of buildings; plan review for large commercial projects; dispatch and records management; updating and management of land management database; maintaining economic indicator data for housing and construction; GIS analysis and cartography services; and, general operations of permit center and offices.		Division		All Divisions	Total	914,173	887,762	998,278	985,799	969,730	1,031,500	
		FTE		8.00								
		Total		\$ 1,031,500								
		GF/ST		\$ 1,018,000								
		Non-GF		\$ 13,500								
		Cost Recovery		1%								
		Mandate		None								
		Demand	Increased									
		Metric	Residents									
		Count	32,000									
Scalable	Yes											
		Notes		Subprograms								
				FTE	Total	Non-GF	GF	Mandate	Demand	Count		

13

CDD - Building Inspections, Code Compliance			Essential	CDD - Building Inspections, Code Compliance									
Program Description		Program Detail		Five Year Trend									
Inspection of construction to ensure buildings are safe; water system backflow prevention testing; and, investigation of complaints of violations of building and zoning code through the education of property owners and property managers and enforcement as required.		Dept		Community Development			FY15	FY16	FY17	FY18	FY19	FY20	
		Division		Building		Total	572,459	615,911	709,854	742,176	732,202	748,000	
		FTE		6.00									
		Total		\$ 748,000									
		GF/ST		\$ 224,300									
		Non-GF		\$ 523,700									
		Cost Recovery		70%									
		Mandate		None									
		Demand	Stable										
		Metric	Residents										
Count	32,000												
Scalable	Yes												
		Notes		Subprograms									
					FTE	Total	Non-GF	GF	Mandate	Demand	Count		

14

CDD - Long Range Planning			Essential	CDD - Long Range Planning									
Program Description Update comprehensive plan; develop subarea plans, such as Auke Bay, Lemon Creek, and Blueprint Downtown; develop plans for topics such as transit, housing, hazards, and preservation; staff support for JCOS, HRAC, etc.		Program Detail		Five Year Trend									
		Dept		Community Development			FY15	FY16	FY17	FY18	FY19	FY20	
		Division		Planning		Total	981,770	961,973	502,043	462,515	544,817	677,400	
		FTE		4.00									
		Total		\$ 677,400									
		GF/ST		\$ 677,400									
		Non-GF											
		Cost Recovery											
		Mandate		None									
		Demand	Increased										
Metric	Residents												
Count	32,000												
Scalable	Yes												
			E - 5	Subprograms									
Notes					FTE	Total	Non-GF	GF	Mandate	Demand	Count		
													
15													

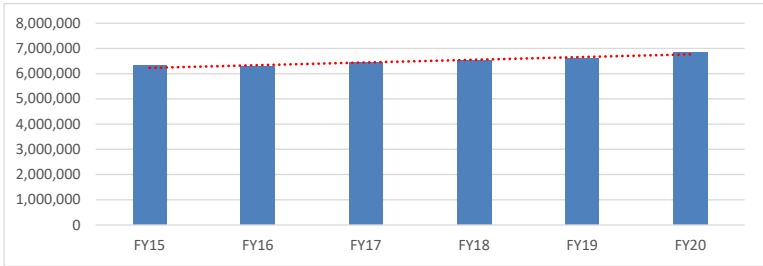
CDD - Planning & Land Use Code			Essential	CDD - Planning & Land Use Code									
Program Description		Program Detail		Five Year Trend									
Analyze land development proposals such as subdivisions for conformity with land use code and adopted plans; respond to zoning inquiries from public; work with FEMA to maintain participation in National Flood Insurance Program; update Land use Code as Community needs evolve; Planning Commission review of zoning permits; and, support for Planning Commission meetings and various PC subcommittees.		Dept		Community Development			FY15	FY16	FY17	FY18	FY19	FY20	
		Division		Planning									
		FTE		6.00									
		Total		\$ 677,500									
		GF/ST		\$ 637,500									
		Non-GF		\$ 40,000									
		Cost Recovery		6%									
		Mandate		None									
		Demand		Increased									
		Metric		Residents									
Count	32,000												
Scalable	Yes												
		Notes		Subprograms									
					FTE	Total	Non-GF	GF	Mandate	Demand	Count		
16		E - 6											

<

Transit Services		
Program Description	Program Detail	
Provide general bus services to the CBJ including passes, operations, risk mitigation, and fare collection and accounting.	Dept	E&PW
	Division	Capital Transit
	FTE	39.98
	Total	\$ 6,854,300
	GF/ST	\$ 4,931,000
	Non-GF	\$ 1,923,300
	Cost Recovery	28%
	Mandate	None
	Demand	Stable
	Metric	Residents + Visitors
	Count	32,000
Scalable	Yes	
	Notes	

Discretionary

D - 3

Transit Services							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	6,318,610	6,269,544	6,431,408	6,514,999	6,603,863	6,854,300	
							
Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count
Transit	39.98	5,804,300	923,300	4,881,000		Stable	32,000+
Paratransit		1,050,000	1,000,000	50,000	ADA	Stable	32,000

Engineering Services				Essential	Engineering Services							
Program Description Advise, review, oversee, and approve public infrastructure for minor and major subdivision developments. Review, inspect and approve private property development, manage ONWTS program. Includes ROW. All engineering required for capital improvement projects.		Program Detail			Five Year Trend							
		Dept	E&PW									
		Division	Engineering									
		FTE	18.45									
		Total	\$ 2,836,400									
		GF/ST	\$ 262,500									
		Non-GF	\$ 2,573,900									
		Cost Recovery	91%									
		Mandate	None									
		Demand	Stable									
		Metric	Residents + Visitors									
		Count	32,000									
Scalable	Yes											
		Notes		Subprograms								

Fleet - Operations				Internal Support	Fleet - Operations											
Program Description		Program Detail			Five Year Trend											
Provides fleet maintenance & fuel to City departments to ensure availability of vehicles and equipment. Additionally, departments make contributions to the Fleet Replacement fund for long range planning and purchases of vehicles and equipment. 		Dept	E&PW					FY15	FY16	FY17	FY18	FY19	FY20			
		Division	Fleet					Total	821,909	834,270	917,890	943,218	995,166	1,066,700		
		FTE	6.25													
		Total	\$ 1,066,700													
		GF/ST	\$ 853,360													
		Non-GF	\$ 213,340													
		Cost Recovery	20%													
		Mandate	None													
		Demand	Stable													
		Metric	Vehicles													
Count	422-Mtc; 627-Fuel															
Scalable	Yes															
				I - 2	Subprograms											
						FTE	Total	Non-GF	GF	Mandate	Demand	Count				

Streets - Snow Removal & Street Repair

Program Description	Program Detail	
Clear streets, sidewalks & stairways, remove and manage snow, expedite response according to storm conditions. Interface with other Govt entities regarding road conditions. Compliance. Street Repair	Dept	E&PW
	Division	Streets
	FTE	9.25
	Total	\$ 1,490,276
	GF/ST	\$ 940,276
	Non-GF	\$ 550,000
	Cost Recovery	37%
	Mandate	None
	Demand	Stable
	Metric	Residents + Visitors
	Count	32,000
	Scalable	Yes



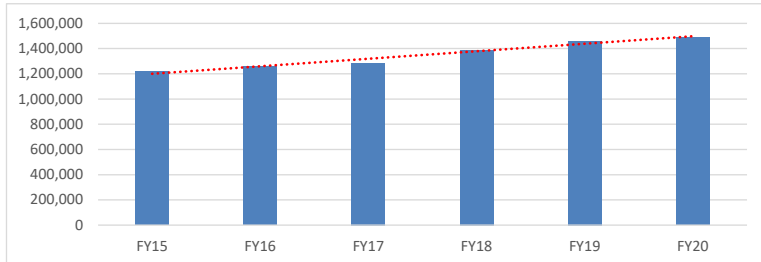
25

Essential

E - 9

Streets - Snow Removal & Street Repair

Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	1,216,761	1,255,442	1,284,625	1,388,598	1,459,826	1,490,276	



Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count
Snow Removal	4.75	902,500	550,000	352,500	ADEC	Stable	32,000
Street Repair	4.75	587,776		587,776	None	Increased	32,000

Street Cleaning & Off-Road Maintenance

Program Description

Clean streets to meet permit requirements, remove trash and sediment, clean stairwells. Clean storm drainage systems, clean ditches and culverts, construct small drainage repairs, brush vegetation back from roads and sidewalks. Street sign installation, repair and replacement.

Program Detail

Dept

E&PW

Division

Streets

FTE

10.25

Total

\$1,323,418

GF/ST

\$1,220,018

Non-GF

\$103,400

Cost Recovery

8%

Mandate

None

Demand

Stable

Metric

Residents + Visitors

Count

32,000

Scalable

Yes

Notes

26

Essential

E - 10

Street Cleaning & Off-Road Maintenance

Five Year Trend

Total

FY15

FY16

FY17

FY18

FY19

FY20

1,080,524

1,114,873

1,140,789

1,233,120

1,296,374

1,323,418

FY15

FY16

FY17

FY18

FY19

FY20

Subprograms

Street Cleaning

Off-Road Maintenance

Sign Mtc/Repair&Install

FTE

3.50

6.00

0.75

Total

466,500

753,918

103,000

Non-GF

103,400

GF

363,100

753,918

103,000

Mandate

ADEC

MUTCD, ADEC

MUTCD

Demand

Stable

Increased

Increased

Count

32,000

32,000

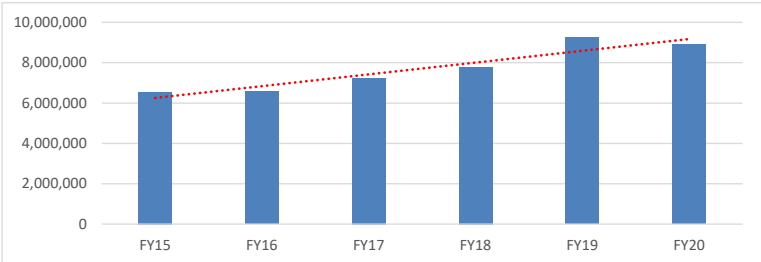
32,000

CIP Support - Streets		
Program Description	Program Detail	
Construction projects of Roads and Sidewalk	Dept	E&PW
	Division	Streets
	FTE	
	Total	\$ 8,900,000
	GF/ST	\$ 8,900,000
	Non-GF	
	Cost Recovery	
	Mandate	None
	Demand	Stable
	Metric	Residents + Visitors
	Count	32,000
Scalable	Yes	
	Notes	
		

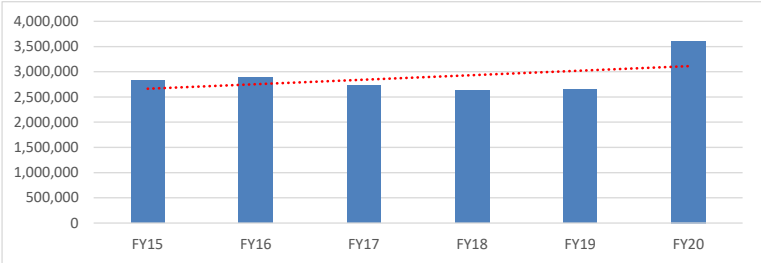
27

CIP Support

C - 5

CIP Support - Streets							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	6,544,953	6,556,493	7,235,780	7,794,414	9,259,636	8,900,000	
							
Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

27

Water Operations			Full Cost Recovery	Water Operations							
Program Description	Program Detail			Five Year Trend							
To ensure water utilities are delivered to the residents and visitors of the City and Borough of Juneau.	Dept	E&PW			FY15	FY16	FY17	FY18	FY19	FY20	
	Division	Water									
	FTE	14.33									
	Total	\$ 3,610,800		Total	2,828,833	2,878,869	2,728,182	2,622,672	2,655,314	3,610,800	
	GF/ST										
	Non-GF	\$ 3,610,800									
	Cost Recovery	100%									
	Mandate	None									
	Demand	Stable									
	Metric	Residents + Visitors									
Count	32,000										
Scalable	No										
	Notes		Subprograms								
				FTE	Total	Non-GF	GF	Mandate	Demand	Count	

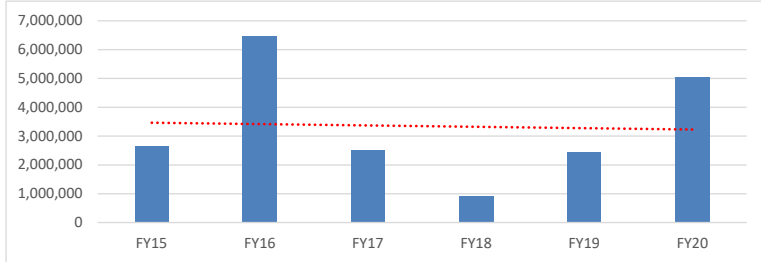
28

28

CIP Support - Water				CIP Support	CIP Support - Water							
Program Description Construction projects that support Water facilities, maintenance and repair		Program Detail			Five Year Trend							
		Dept	E&PW									
		Division	Water Facilities									
		FTE										
		Total	\$		5,050,000							
		GF/ST	\$		1,000,000							
		Non-GF	\$		4,050,000							
		Cost Recovery	80%									
		Mandate	None									
		Demand	Increased									
Metric	Residents + Visitors											
Count	32,000											
Scalable	Yes											
		Notes										
				Subprograms								
		FTE	Total	Non-GF	GF	Mandate	Demand	Count				

29

CIP Support - Water							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	2,646,189	6,484,887	2,513,641	920,342	2,458,609	5,050,000	

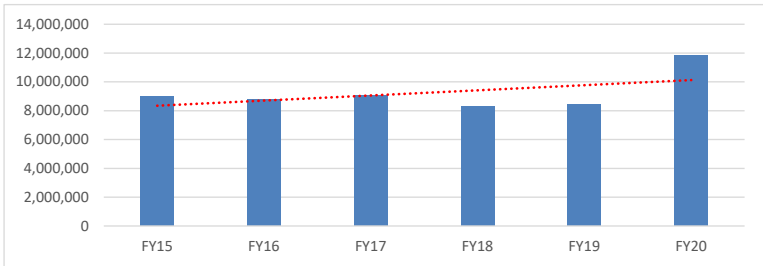


Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

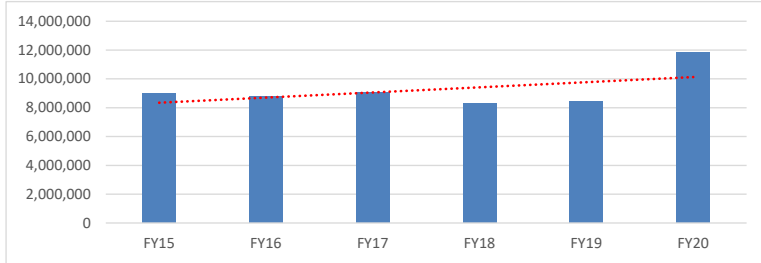
Wastewater Operations		
To ensure wastewater services are delivered to the residents and visitors of the City and Borough of Juneau.	Program Detail	
	Dept	E&PW
	Division	Wastewater
	FTE	36.86
	Total	\$ 11,862,700
	GF/ST	
	Non-GF	\$ 11,862,700
	Cost Recovery	100%
	Mandate	None
	Demand	Stable
	Metric	Residents + Visitors
	Count	32,000
Scalable	No	
	Notes	

Full Cost Recovery

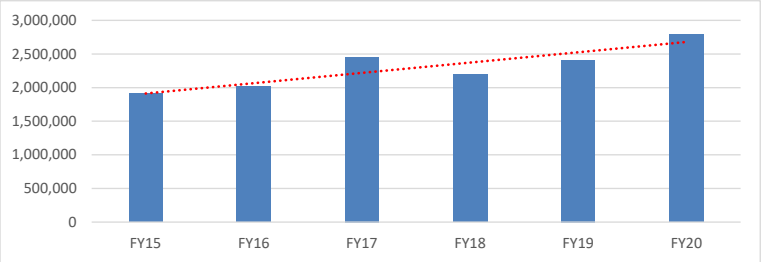
F - 6

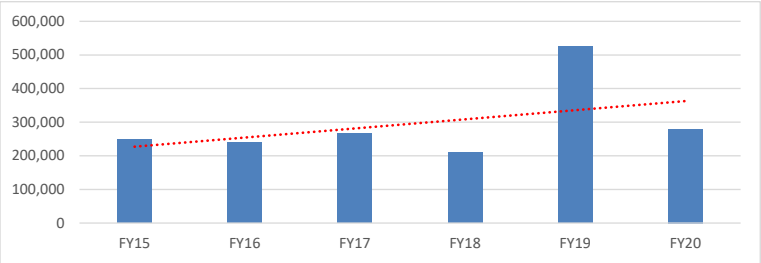
Wastewater Operations							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	8,979,094	8,800,172	9,075,621	8,288,077	8,410,246	11,862,700	
							
Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count
Treatment	24.75	8,804,000	9,361,435		EPA		
Collections	12.10	2,533,900	3,252,365		EPA		
Biosolids		524,800	600,000		EPA		

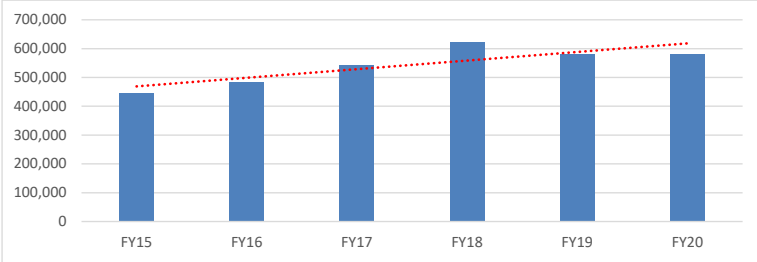
Wastewater Operations							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	8,979,094	8,800,172	9,075,621	8,288,077	8,410,246	11,862,700	



Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count
Treatment	24.75	8,804,000	9,361,435		EPA		
Collections	12.10	2,533,900	3,252,365		EPA		
Biosolids		524,800	600,000		EPA		

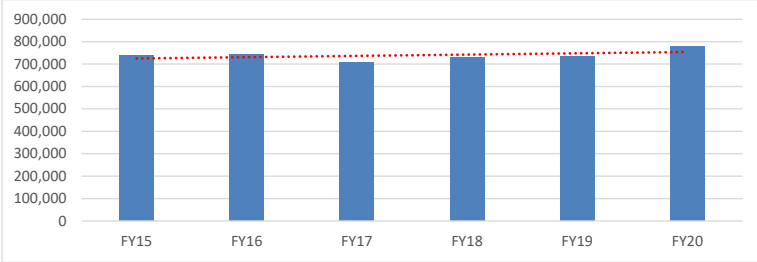
Ski Area Operations		Discretionary D - 4	Ski Area Operations							
Program Description	Program Detail		Five Year Trend							
Operate the ski area including sales, marketing, base operations, mountain operations, etc.	Dept			FY15	FY16	FY17	FY18	FY19	FY20	
	Division									
	FTE			Total	1,909,533	2,010,957	2,455,180	2,193,883	2,410,006	2,795,500
	Total									
	GF/ST									
	Non-GF									
	Cost Recovery									
	Mandate									
	Demand									
	Metric									
	Count									
	Scalable									
	Notes									

CIP Support - Eaglecrest		CIP Support C - 8	CIP Support - Eaglecrest							
Program Description	Program Detail		Five Year Trend							
Construction projects that support the objectives of the Eaglecrest Ski Area	Dept			FY15	FY16	FY17	FY18	FY19	FY20	
	Division									
	FTE			Total	250,000	240,000	265,000	210,000	525,000	280,000
	Total									
	GF/ST									
	Non-GF									
	Cost Recovery									
	Mandate									
	Demand									
	Metric									
	Count									
	Scalable									
	Notes									

Finance Administration				Internal Support	Finance Administration								
Program Description Oversees and supports all divisions of Finance including Controller, Assessor, Purchaing, Sales Tax and Treasury. Responsible for financial stability of the City. Includes CBJ - wide contractual costs for investment management...		Program Detail			Five Year Trend								
		Dept	Finance			FY15	FY16	FY17	FY18	FY19	FY20		
		Division	Administration		Total	447,541	483,764	543,285	623,883	581,547	581,700		
		FTE	2.00										
		Total	\$ 581,700										
		GF/ST	\$ 247,720										
		Non-GF	\$ 333,980										
		Cost Recovery	57%										
		Mandate	None										
		Demand	Stable										
Metric	Residents + Visitors												
Count	32,000												
Scalable	Yes												
Notes					Subprograms								
					FTE	Total	Non-GF	GF	Mandate	Demand	Count		

35

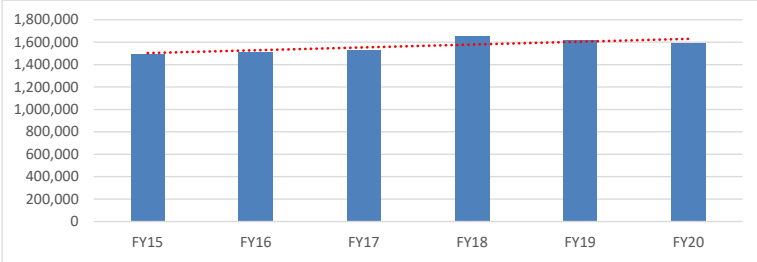
35

Assessor				Mandatory	Assessor									
Program Description		Program Detail			Five Year Trend									
The Assessor Office is responsible for the discovery, listing and valuation of all taxable real and business personal property within the Borough in a fair and uniform manner in accordance with state law and borough code. The Assessor office also administers exemption programs as authorized by law		Dept	Finance				FY15	FY16	FY17	FY18	FY19	FY20		
		Division	Assessor		Total		740,097	743,615	707,832	728,258	735,971	781,000		
		FTE			7.00									
		Total			\$ 781,000									
		GF/ST			\$ 781,000									
		Non-GF												
		Cost Recovery												
		Mandate			AS29									
		Demand			Stable									
		Metric			Residents									
		Count			32,000									
		Scalable			Yes									
		Notes			Subprograms									
					FTE	Total	Non-GF	GF	Mandate	Demand	Count			

36

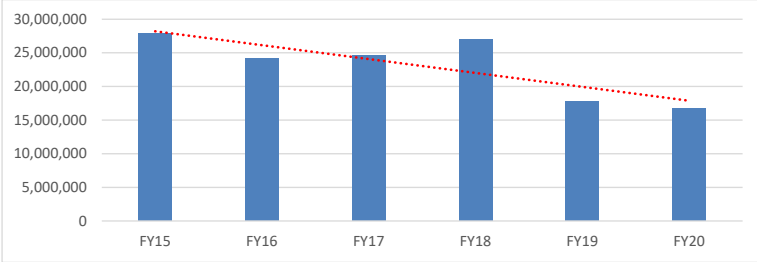
36

Controllers				Internal Support	Controllers							
Program Description Responsible for maintaining the overall integrity of the CBJ general ledger, keeping the general ledger in balance in accordance with all legal requirements and generally accepted accounting principles. Prepares the CAFR and the City budget. Additionally, maintains the City Accounts Payable and Payroll functions.		Program Detail			Five Year Trend							
		Dept	Finance									
		Division	Controllers									
		FTE	13.00						Total			
		Total	\$ 1,590,100						FY15			
		GF/ST	\$ 882,171						FY16			
		Non-GF	\$ 707,929						FY17			
		Cost Recovery	45%						FY18			
		Mandate	AS29						FY19			
		Demand	Stable						FY20			
Metric	Residents											
Count	32,000											
Scalable	Yes											
		Notes		Subprograms								
					FTE	Total	Non-GF	GF	Mandate	Demand	Count	
				Controller/Acct/Budget	8.00	985,862	438,916	546,946	AS29	Stable	32,000	
				Payroll	3.00	365,723	162,824	202,899	None	Stable	1,680	
				Accounts Payable	2.00	238,515	106,189	132,326	None	Stable	1,500	

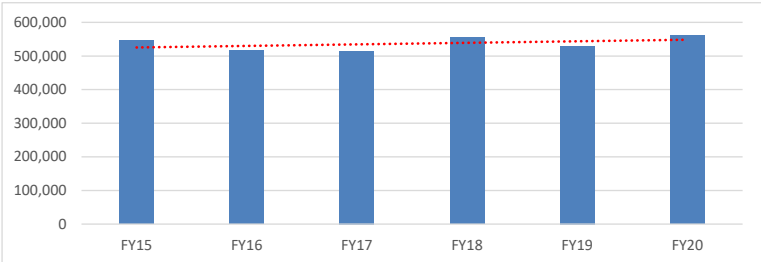


	FY15	FY16	FY17	FY18	FY19	FY20
Total	1,497,748	1,516,126	1,526,745	1,652,030	1,616,568	1,590,100

37

Debt Service				Mandatory	Debt Service									
Program Description		Program Detail			Five Year Trend									
Debt Service on bonds 		Dept	Finance				FY15	FY16	FY17	FY18	FY19	FY20		
		Division	Debt Service				Total	27,902,508	24,163,480	24,556,797	27,070,444	17,850,272	16,727,800	
		FTE												
		Total			\$ 16,727,800									
		GF/ST			\$ 7,353,600									
		Non-GF			\$ 9,374,200									
		Cost Recovery			56%									
		Mandate			AS 44.85									
		Demand		Stable										
		Metric												
Count														
Scalable		No												
		Notes		M - 4	Subprograms									
						FTE	Total	Non-GF	GF	Mandate	Demand	Count		
					School Debt		9,548,900	7,279,500	2,269,400					
					Port Development Debt		2,094,700	2,094,700						
					Building Debt		5,084,200		5,084,200					

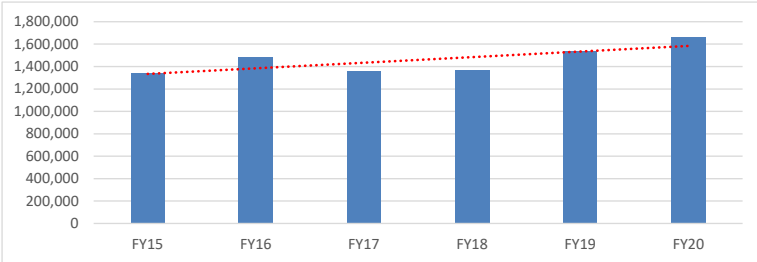
38

Purchasing				Internal Support I - 6	Purchasing																																																																						
Program Description Ensures that all purchases made within the City are done in compliance with code and charter. Maintains the vendor database and administers the surplus function of the City. 			Program Detail <table><tr><td>Dept</td><td colspan="3">Finance</td></tr><tr><td>Division</td><td colspan="3">Purchasing</td></tr><tr><td>FTE</td><td colspan="3">5.00</td></tr><tr><td>Total</td><td>\$</td><td colspan="2">561,400</td></tr><tr><td>GF/ST</td><td>\$</td><td colspan="2">311,459</td></tr><tr><td>Non-GF</td><td>\$</td><td colspan="2">249,941</td></tr><tr><td>Cost Recovery</td><td colspan="3">45%</td></tr><tr><td>Mandate</td><td colspan="3">None</td></tr><tr><td>Demand</td><td colspan="3">Stable</td></tr><tr><td>Metric</td><td colspan="3">Residents</td></tr><tr><td>Count</td><td colspan="3">32,000</td></tr><tr><td>Scalable</td><td colspan="3">Yes</td></tr></table>		Dept	Finance			Division	Purchasing			FTE	5.00			Total	\$	561,400		GF/ST	\$	311,459		Non-GF	\$	249,941		Cost Recovery	45%			Mandate	None			Demand	Stable			Metric	Residents			Count	32,000			Scalable	Yes			Five Year Trend <table><tr><td></td><td>FY15</td><td>FY16</td><td>FY17</td><td>FY18</td><td>FY19</td><td>FY20</td><td></td></tr><tr><td>Total</td><td>545,154</td><td>515,866</td><td>515,213</td><td>554,051</td><td>529,456</td><td>561,400</td><td></td></tr></table> 							FY15	FY16	FY17	FY18	FY19	FY20		Total	545,154	515,866	515,213	554,051	529,456	561,400		
					Dept	Finance																																																																					
			Division		Purchasing																																																																						
			FTE		5.00																																																																						
			Total		\$	561,400																																																																					
			GF/ST		\$	311,459																																																																					
			Non-GF		\$	249,941																																																																					
			Cost Recovery		45%																																																																						
			Mandate		None																																																																						
			Demand		Stable																																																																						
Metric	Residents																																																																										
Count	32,000																																																																										
Scalable	Yes																																																																										
	FY15	FY16	FY17	FY18	FY19	FY20																																																																					
Total	545,154	515,866	515,213	554,051	529,456	561,400																																																																					
Subprograms <table><tr><td></td><td>FTE</td><td>Total</td><td>Non-GF</td><td>GF</td><td>Mandate</td><td>Demand</td><td>Count</td></tr><tr><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr></table>									FTE	Total	Non-GF	GF	Mandate	Demand	Count																																																												
	FTE	Total	Non-GF	GF	Mandate	Demand	Count																																																																				
Notes																																																																											

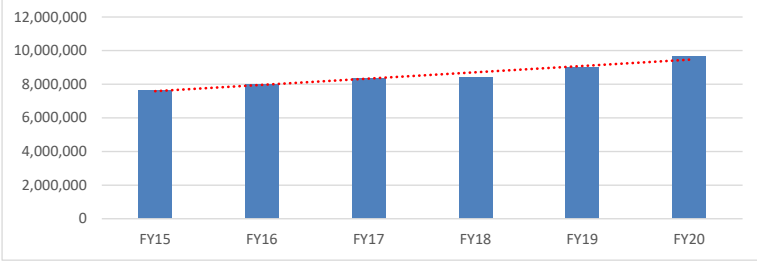
39

Sales Tax Office			Essential	Sales Tax Office												
Program Description		Program Detail		Five Year Trend												
Administration of the City and Borough Sales Tax, including collection, compliance, reporting, exemptions and delinquencies		Dept		Finance				FY15	FY16	FY17	FY18	FY19	FY20			
		Division		Sales Tax				Total		442,182	504,810	550,650	533,631	576,182	581,600	
		FTE		5.00												
		Total		\$ 581,600												
		GF/ST		\$ 322,666												
		Non-GF		\$ 258,934												
		Cost Recovery		45%												
		Mandate		None												
		Demand		Stable												
		Metric		Residents + Visitors												
Count		32,000														
Scalable		Yes														
		Notes		Subprograms												
				FTE	Total	Non-GF	GF	Mandate	Demand	Count						

40

Treasury			Essential	Treasury									
Program Description		Program Detail		Five Year Trend									
Treasury is responsible for ensuring that all revenues due to the city are accurately billed, collected and accounted for. In addition, the Treasury Department is responsible for debt maintenance and payments and investment maintenance 		Dept		Finance			FY15	FY16	FY17	FY18	FY19	FY20	
		Division		Treasury									
		FTE		13.00		Total	1,346,035	1,482,035	1,361,672	1,366,068	1,538,872	1,660,600	
		Total		\$ 1,660,600									
		GF/ST		\$ 894,284									
		Non-GF		\$ 766,316									
		Cost Recovery		46%									
		Mandate		None									
		Demand	Stable										
		Metric	Residents + Visitors										
Count	32,000												
Scalable	Yes												
		Notes		E - 13	Subprograms								
						FTE	Total	Non-GF	GF	Mandate	Demand	Count	
					Cash Office	5.00	514,786	239,718	275,068	None	Stable	32,000	
					Accounts Receivable	2.00	249,090	114,947	134,143	None	Stable	32,000	
					Collections	2.00	249,090	114,947	134,143	None	Stable	32,000	
					Treasurer	4.00	647,634	296,703	350,931	AS29.20	Stable	32,000	

41

Fire - Emergency Medical Services & Fire Suppression			Fire - Emergency Medical Services & Fire Suppression								
Provide emergency medical services to the community, BLS during cruise ship season and all admin and training support. Fire suppression.	Program Description		Program Detail		Five Year Trend						
	Dept	Fire			FY15	FY16	FY17	FY18	FY19	FY20	
	Division	Administration and operations		Total	7,663,637	8,021,098	8,339,635	8,437,277	9,023,960	9,664,400	
	FTE	52.30									
	Total	\$ 9,664,400									
	GF/ST	\$ 6,809,100									
	Non-GF	\$ 2,855,300									
	Cost Recovery	30%									
	Mandate	None									
	Demand	Increased									
	Metric	Residents + Visitors									
	Count	32,000									
Scalable	Yes										
			Subprograms								
 			FTE	Total	Non-GF	GF	Mandate	Demand	Count		

42

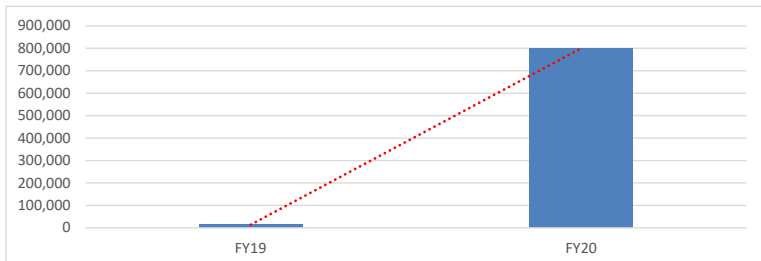
Essential

E - 14

Fire - CARES		
Program Description	Program Detail	
Sobering center operations, picking up inebriates in the community, directing inebriates to social services .	Dept	Fire
	Division	Administration and operations
	FTE	6.00
	Total	\$ 800,000
	GF/ST	\$ 800,000
	Non-GF	
	Cost Recovery	
	Mandate	None
	Demand	Stable
	Metric	Nights
	Count	1,200
	Scalable	Yes
	Notes	

Discretionary

D - 5

Fire - CARES							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total					14,115	800,000	
							
Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

44



Fire Investigation & Safety Compliance

Program Description

Plan Review, fire investigation, life safety compliance inspections/enforcement, public requested code research, public education, certificate of occupancy inspections

Program Detail

Dept	Fire		
Division	Fire Marshals		
FTE	2.00		
Total	\$	300,000	
GF/ST	\$	300,000	
Non-GF			
Cost Recovery			
Mandate	AS 18.70		
Demand	Stable		
Metric	Residents + Visitors		
Count	32,000		
Scalable	Yes		

Notes

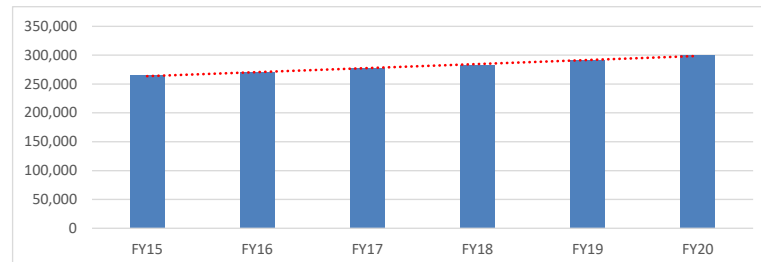
Mandatory

M - 5

Fire Investigation & Safety Compliance

Five Year Trend

	FY15	FY16	FY17	FY18	FY19	FY20	
Total	265,000	270,000	278,000	282,000	292,000	300,000	



Subprograms

	FTE	Total	Non-GF	GF	Mandate	Demand	Count

CIP Support - Fire

Program Description

Construction projects that support the Fire Department's objectives

Program Detail

Dept

Division

FTE

Total

GF/ST

Non-GF

Cost Recovery

Mandate

Demand

Metric

Count

Scalable

Fire

CIP Support

\$ 250,000

\$ 250,000

None

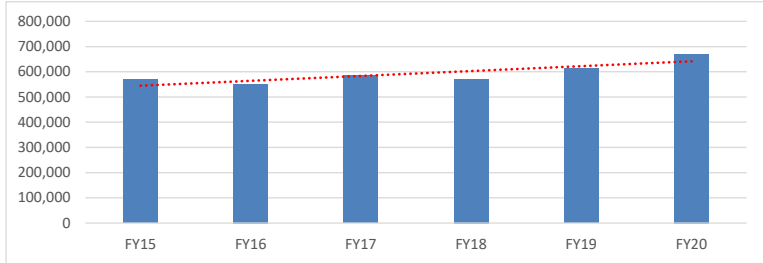
Stable

Residents + Visitors

32,000

Yes

Notes

Human Resources				Internal Support	Human Resources							
Program Description		Program Detail			Five Year Trend							
Provides services and programs that attract, develop and retain a diverse and competent workforce that reflects and protects the high standards of the public we serve. Shared Service arrangement with BRH.		Dept	HRRM			FY15	FY16	FY17	FY18	FY19	FY20	
		Division	Human Resources		Total	569,122	551,778	583,727	570,875	612,802	670,600	
		FTE	4.40									
		Total	\$ 670,600									
		GF/ST	\$ 454,200									
		Non-GF	\$ 216,400									
		Cost Recovery	32%									
		Mandate	None									
		Demand	Stable									
Metric	Employees/FTEs											
Count	1,680											
Scalable	Yes											
		Notes		Subprograms								
					FTE	Total	Non-GF	GF	Mandate	Demand	Count	

46

4748

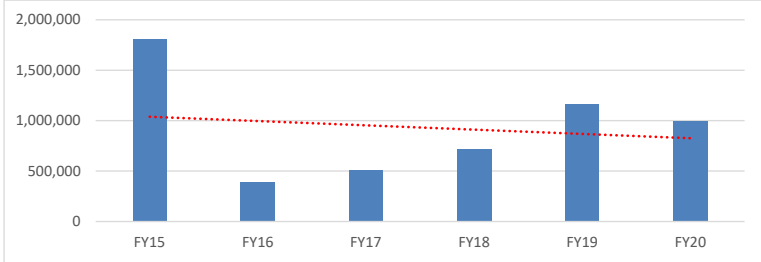
CIP Support - Schools		
Program Description	Program Detail	
Construction Projects for the benefit of School District Facilities, repairs and maintenance	Dept	Juneau School District
	Division	Facilities
	FTE	
	Total	\$ 1,000,000
	GF/ST	\$ 1,000,000
	Non-GF	
	Cost Recovery	
	Mandate	None
	Demand	Increased
	Metric	Students
	Count	4,577
	Scalable	Yes
	Notes	

49

CIP Support

C - 10

CIP Support - Schools							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	1,807,086	388,111	510,503	722,887	1,165,582	1,000,000	



	FY15	FY16	FY17	FY18	FY19	FY20
Support	1,807,086	388,111	510,503	722,887	1,165,582	1,000,000

Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

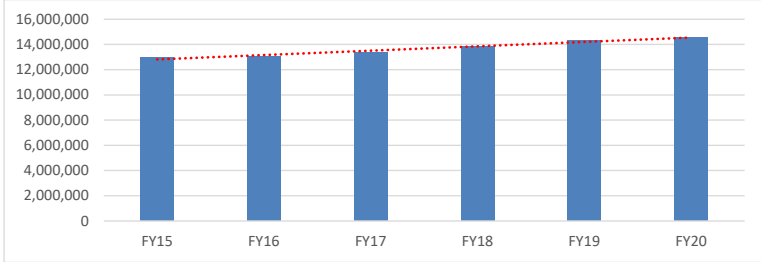
JSD - State Required Minimum		
Program Description	Program Detail	
The State of Alaska requires a base contribution by the local government to support the educational operations of the the local school district.	Dept	Juneau School District
	Division	K-12
	FTE	674.57
	Total	\$ 14,508,500
	GF/ST	\$ 14,508,500
	Non-GF	
	Cost Recovery	
	Mandate	AS14&29
	Demand	Decreased
	Metric	Students
	Count	4,577
	Scalable	No
	Notes	

50

Mandatory

M - 6

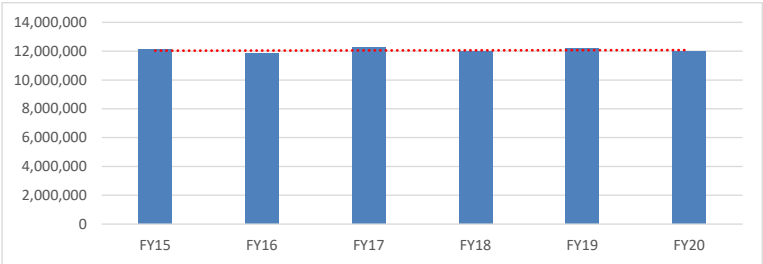
JSD - State Required Minimum							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	12,964,812	13,027,948	13,390,934	13,843,235	14,350,765	14,508,500	



Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

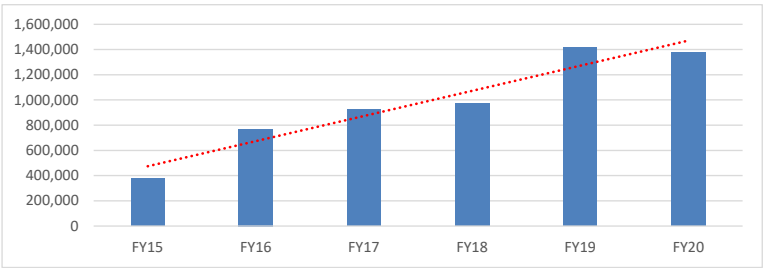
JSD - Funding from Minimum to Cap			Essential	JSD - Funding from Minimum to Cap							
Program Description		Program Detail		Five Year Trend							
					FY15	FY16	FY17	FY18	FY19	FY20	
The State of Alaska allows local governments to optionally provide additional financial support to educational operations of the school district beyond the minimum contribution up to a "cap" set by the DEED based on annual student counts.		Dept		Juneau School District							
		Division		K-12							
		FTE									
		Total	\$ 11,989,300								
		GF/ST	\$ 11,989,300								
		Non-GF									
		Cost Recovery									
		Mandate	None								
		Demand	Decreased								
		Metric	Students								
Count	4,577										
Scalable	Yes										
		Notes									
				Subprograms							
		FTE	Total	Non-GF	GF	Mandate	Demand	Count			

51



Fiscal Year	Funding
FY15	12,098,037
FY16	11,828,964
FY17	12,234,371
FY18	11,999,516
FY19	12,184,535
FY20	11,989,300

51

JSD - Funding outside the cap			Discretionary	JSD - Funding outside the cap								
Program Description	Program Detail			Five Year Trend								
The State of Alaska allows local governments to optionally provide additional financial support to some defined student activities within the school district beyond the "cap" set by the DEED based on annual student counts.	Dept	Juneau School District			FY15	FY16	FY17	FY18	FY19	FY20		
	Division	Outside the Cap			Total	377,500	770,000	925,700	971,200	1,416,500	1,376,500	
	FTE											
	Total	\$		1,376,500								
	GF/ST	\$		1,376,500								
	Non-GF											
	Cost Recovery											
	Mandate	None										
	Demand	Decreased										
	Metric	Students										
Count	4,577											
Scalable	Yes											
	Notes		D - 6	Subprograms								
					FTE	Total	Non-GF	GF	Mandate	Demand	Count	

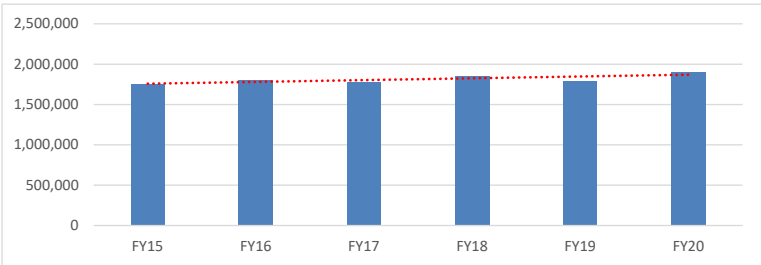
52

52

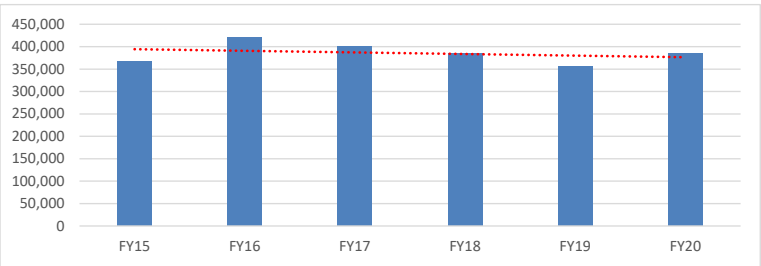
Law - Criminal Prosecution				Essential	Law - Criminal Prosecution																																																																																																																																																																																																																																																																																																																																																			
Program Description Screening of cases, give guidance to JPD on necessary follow up, witness & victim coordination, discovery, plea negotiations, trial, sentencing, appeals, and probation revocations. Training of JPD officers on substantive legal issues.	Program Detail	Dept	Law		Division	Law	FTE	4.50	Total	\$	1,054,914	GF/ST	\$	1,054,914	Non-GF	Cost Recovery	Mandate	None	Demand	Increase	Metric	Cases or Legal Actions	Count	1,386	Scalable	Yes	Notes																																																																																																																																																																																																																																																																																																																													

Law - Civil Legal Support				Internal Support	Law - Civil Legal Support							
Program Description Board and Commission training, review policies and procedures, contract review and drafting and real property transactions, legal advice, ordinances/resolutions/regulations, civil litigation, in-house administrative appeals, public records requests.		Program Detail			Five Year Trend							
		Dept	Law									
		Division	Law									
		FTE	5.50									
		Total	\$ 1,221,786									
		GF/ST	\$ 697,886									
		Non-GF	\$ 523,900									
		Cost Recovery	43%									
		Mandate	None									
		Demand	Stable									
Metric	Matters / Litigation											
Count	412 / 44											
Scalable	Yes											
		Notes		Subprograms								
				FTE	Total	Non-GF	GF	Mandate	Demand	Count		

</

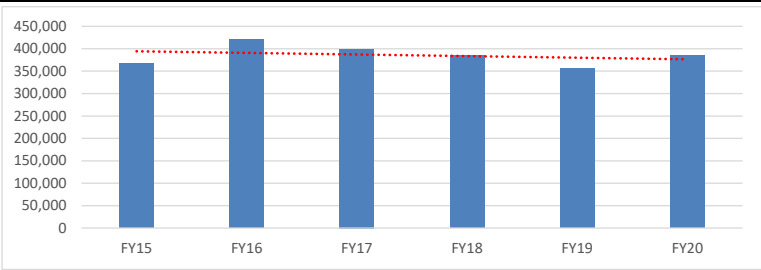
Library - General Ops			Discretionary	Library - General Ops							
Program Description	Program Detail			Five Year Trend							
Oversight and support of three libraries, including administration, collection development, education/literacy-focused programming, and public technology.	Dept	Library			FY15	FY16	FY17	FY18	FY19	FY20	
	Division	Library		Total	1,757,317	1,804,680	1,772,713	1,848,076	1,793,113	1,905,700	
	FTE	17.42									
	Total	\$ 1,905,700									
	GF/ST	\$ 1,604,998									
	Non-GF	\$ 300,702									
	Cost Recovery	16%									
	Mandate	None									
	Demand	Stable									
	Metric	Residents + Visitors									
Count	32,000+										
Scalable	Yes										
	Notes		Subprograms								
				FTE	Total	Non-GF	GF	Mandate	Demand	Count	

55

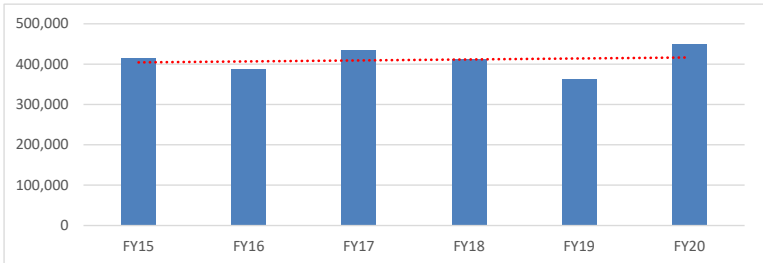
Douglas Library			Discretionary	Douglas Library							
Program Description	Program Detail			Five Year Trend							
Operations of the Douglas Public Library facility, including staffing, utilities, maintenances, and branch management.	Dept	Library			FY15	FY16	FY17	FY18	FY19	FY20	
	Division	Library		Total	93,763	96,290	94,585	98,606	101,506	101,700	
	FTE	1.10									
	Total	\$ 101,700									
	GF/ST	\$ 98,260									
	Non-GF	\$ 3,440									
	Cost Recovery	3%									
	Mandate	None									
	Demand	Stable									
	Metric	Residents									
Count	32,000										
Scalable	Yes										
	Notes		Subprograms								
				FTE	Total	Non-GF	GF	Mandate	Demand	Count	

56

Downtown Library				Discretionary	Downtown Library							
Program Description		Program Detail			Five Year Trend							
Operations of the Downtown Juneau Public Library facility, including staffing, utilities, maintenances, and branch management. 		Dept	Library									
		Division	Library									
		FTE	2.70									
		Total	\$ 293,700									
		GF/ST	\$ 283,558									
		Non-GF	\$ 10,142									
		Cost Recovery	3%									
		Mandate	None									
		Demand	Stable									
		Metric	Residents + Visitors									
Count	32,000											
Scalable	Yes											
		Notes		D - 9								

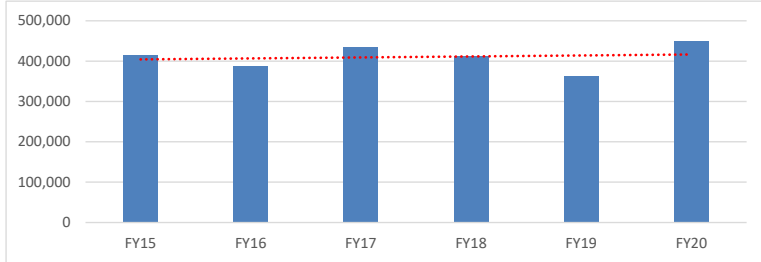
Valley Library				Discretionary	Valley Library							
Program Description		Program Detail			Five Year Trend							
Operations of the Mendenhall Valley Public Library facility, including staffing, utilities, maintenances, and branch management. 		Dept	Library			FY15	FY16	FY17	FY18	FY19	FY20	
		Division	Library									
		FTE	3.60		Total	\$	316,936	325,477	319,712	333,304	343,118	343,700
		GF/ST	\$		332,284							
		Non-GF	\$		11,416							
		Cost Recovery	3%									
		Mandate	None									
		Demand	Stable									
		Metric	Residents									
		Count	32,000									
Scalable	Yes											
Notes												
				D - 10	Subprograms							
		FTE	Total		Non-GF	GF	Mandate	Demand	Count			

58

Museum Services & Public Education				Discretionary	Museum Services & Public Education							
Program Description Provide exhibits, preservation, maintenance, storage, and educational programming related to Juneau & Douglas history. Provide museum space for current, topical exhibits. 		Program Detail			Five Year Trend							
		Dept	Library			FY15	FY16	FY17	FY18	FY19	FY20	
		Division	Museum		Total	414,067	388,743	433,878	411,932	363,393	450,700	
		FTE	3.75									
		Total	\$ 450,700									
		GF/ST	\$ 342,500									
		Non-GF	\$ 108,200									
		Cost Recovery	24%									
		Mandate	None									
		Demand	Stable									
Metric	Residents + Visitors											
Count	32,000											
Scalable	Yes											
		Notes		Subprograms								
				FTE	Total	Non-GF	GF	Mandate	Demand	Count		

59

Museum Services & Public Education							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	414,067	388,743	433,878	411,932	363,393	450,700	

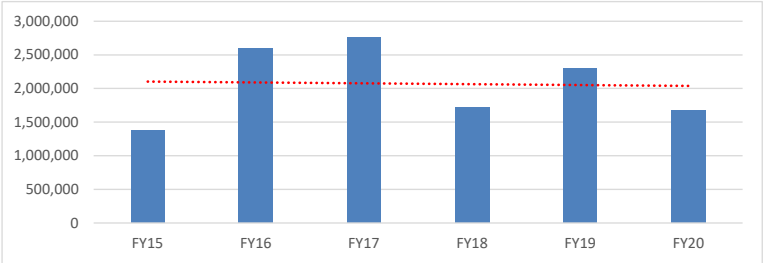


Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

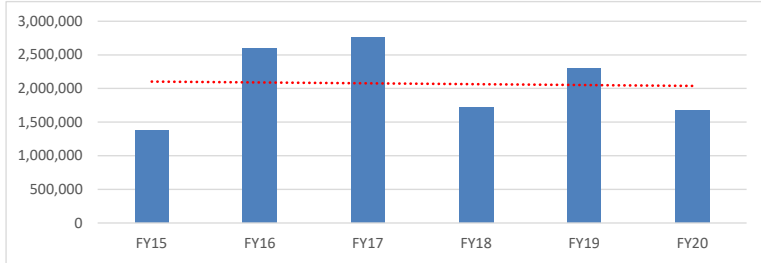
Assembly's Social Service Grants		
Program Description	Program Detail	
JCF, JYS, JAMI, Glory Hall work incentives	Dept	Mayor & Assembly
	Division	Grants & Community Projects
	FTE	
	Total	\$ 1,674,500
	GF/ST	\$ 1,674,500
	Non-GF	
	Cost Recovery	
	Mandate	None
	Demand	Increased
	Metric	Residents
	Count	32,000
	Scalable	Yes
	Notes	

Discretionary

D - 12

Assembly's Social Service Grants																					
Five Year Trend																					
	FY15	FY16	FY17	FY18	FY19	FY20															
Total	1,377,497	2,600,068	2,752,668	1,719,373	2,299,109	1,674,500															
 <table><thead><tr><th>FY</th><th>Value</th></tr></thead><tbody><tr><td>FY15</td><td>1,377,497</td></tr><tr><td>FY16</td><td>2,600,068</td></tr><tr><td>FY17</td><td>2,752,668</td></tr><tr><td>FY18</td><td>1,719,373</td></tr><tr><td>FY19</td><td>2,299,109</td></tr><tr><td>FY20</td><td>1,674,500</td></tr></tbody></table>								FY	Value	FY15	1,377,497	FY16	2,600,068	FY17	2,752,668	FY18	1,719,373	FY19	2,299,109	FY20	1,674,500
FY	Value																				
FY15	1,377,497																				
FY16	2,600,068																				
FY17	2,752,668																				
FY18	1,719,373																				
FY19	2,299,109																				
FY20	1,674,500																				
Subprograms																					
	FTE	Total	Non-GF	GF	Mandate	Demand	Count														

Assembly's Social Service Grants							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	1,377,497	2,600,068	2,752,668	1,719,373	2,299,109	1,674,500	

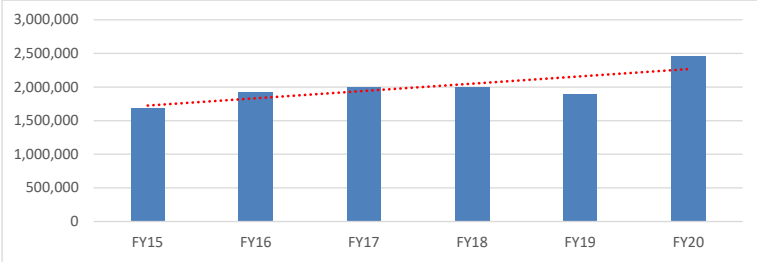


Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

Assembly's Economic/Tourism Grants		
Program Description	Program Detail	
Travel Juneau, JEDC, TBMP, Private Docks, DBA, Juneau Small Business Development Center,	Dept	Mayor & Assembly
	Division	Grants & Community Projects
	FTE	
	Total	\$ 2,463,000
	GF/ST	\$ 301,500
	Non-GF	\$ 2,161,500
	Cost Recovery	88%
	Mandate	None
	Demand	Stable
	Metric	Residents + Visitors
	Count	32,000
	Scalable	Yes
	Notes	

Discretionary

D - 13

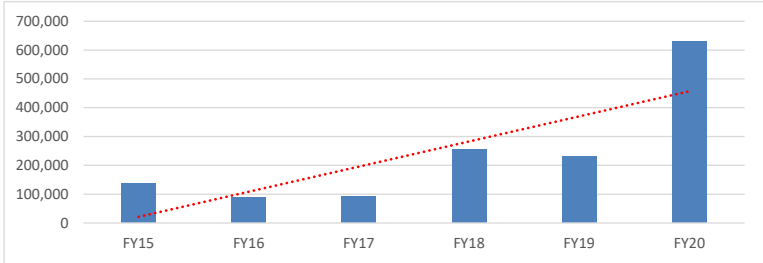
Assembly's Economic/Tourism Grants							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	1,679,638	1,930,075	2,006,277	2,007,447	1,890,144	2,463,000	
							
Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

61

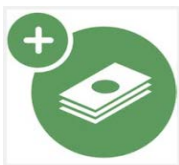
Assembly's Support to Childcare (existing support)		
Program Description AEYC/Hearts, JEDC revolving loan, Kinder Ready	Program Detail	
	Dept	Mayor & Assembly
	Division	Grants & Community Projects
	FTE	
	Total	\$ 630,000
	GF/ST	\$ 572,600
	Non-GF	\$ 57,400
	Cost Recovery	9%
	Mandate	None
	Demand	Stable
Metric	Residents	
Count	1,800	
Scalable	Yes	
	Notes	

Discretionary

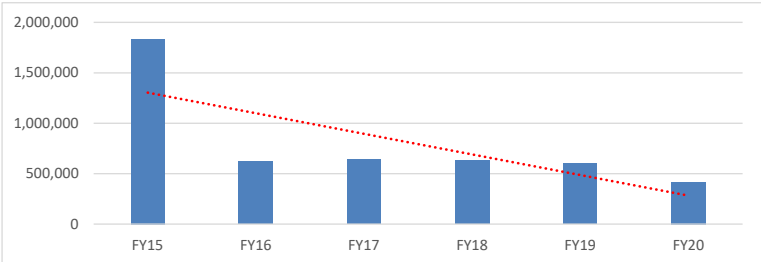
D - 14

Assembly's Support to Childcare (existing support)							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	138,504	88,400	91,100	256,000	231,550	630,000	
							
Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

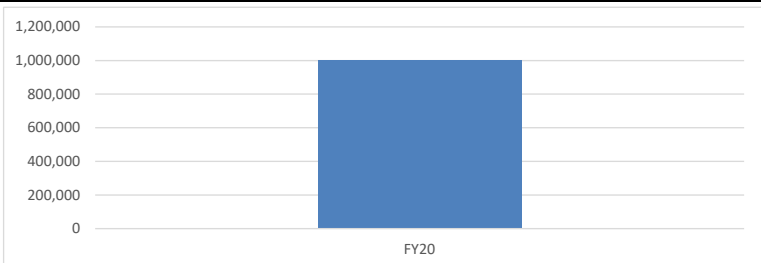
62

Assembly's Other Grants			Discretionary	Assembly's Other Grants							
Program Description Arts & Humanities Council, Juneau Festival Committee, Douglas Fourth of July, Sealaska Heritage - Celebration, Parents for Safe Grad, Juneau Commission on Aging, Southeast Conference 		Program Detail		Five Year Trend							
		Dept		Mayor & Assembly							
		Division		Grants & Community Projects							
		FTE									
		Total		\$ 417,800							
		GF/ST		\$ 417,800							
		Non-GF									
		Cost Recovery									
		Mandate		None							
		Demand	Stable								
Metric	Residents										
Count	32,000										
Scalable	Yes										
Notes			D - 15	Subprograms							
				FTE	Total	Non-GF	GF	Mandate	Demand	Count	

63

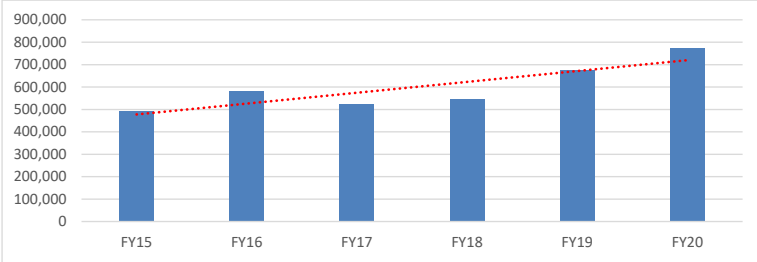


63

Assembly's Support to Childcare (New Support)			Discretionary	Assembly's Support to Childcare (New Support)								
Program Description	Program Detail			Five Year Trend								
Childcare services in excess of current funding - actual funding TBD	Dept	Mayor & Assembly			FY15	FY16	FY17	FY18	FY19	FY20		
	Division	Grants & Community Projects		Total						1,000,000		
	FTE											
	Total	\$ 1,000,000										
	GF/ST	\$ 1,000,000										
	Non-GF											
	Cost Recovery											
	Mandate	None										
	Demand	Stable										
	Metric	Youth										
Count	1,800											
Scalable	Yes											
Notes			D - 16	Subprograms								
					FTE	Total	Non-GF	GF	Mandate	Demand	Count	

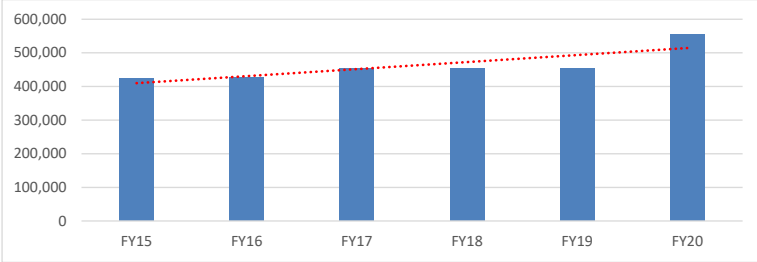
64

64

Assembly - General Operations				Mandatory	Assembly - General Operations										
Program Description		Program Detail			Five Year Trend										
Personnel services costs, lobbyist contracts, general supplies, Mayor & Assembly travel and training, hosting, Advisory Board support		Dept	Mayor & Assembly				FY15	FY16	FY17	FY18	FY19	FY20			
		Division	Mayor & Assembly				Total	493,688	582,396	522,743	546,526	675,827	771,900		
		FTE	9.00												
		Total	\$ 771,900												
		GF/ST	\$ 771,900												
		Non-GF													
		Cost Recovery													
		Mandate	AS29												
		Demand	Stable												
		Metric	Residents												
		Count	32,000												
		Scalable	No												
		Notes			Subprograms										
						FTE	Total	Non-GF	GF	Mandate	Demand	Count			
					Mayor & Assembly	9.00	616,900		616,900	AS29	Stable	32,000			
					Lobbyist & Hearing Office		155,000		155,000	None	Stable	32,000+			

65

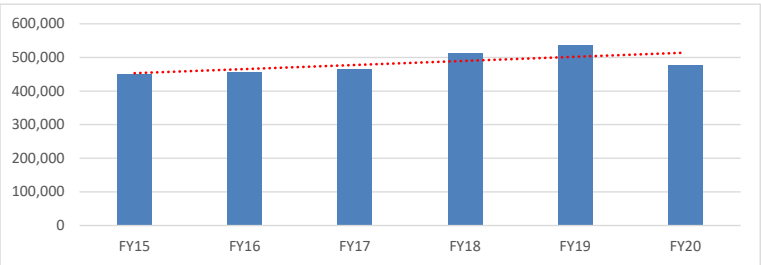


Assembly's Support to Better Capital City				Discretionary	Assembly's Support to Better Capital City									
Program Description		Program Detail			Five Year Trend									
Funding for the Alaska Committee including Gavel to gavel		Dept	Mayor & Assembly			FY15	FY16	FY17	FY18	FY19	FY20			
		Division	Mayor & Assembly			Total	424,653	428,384	455,000	455,000	455,000	555,000		
		FTE												
		Total			\$									555,000
		GF/ST			\$									555,000
		Non-GF												
		Cost Recovery												
		Mandate			None									
		Demand			Stable									
		Metric			Statewide									
		Count			32,000									
		Scalable			Yes									
		Notes			Subprograms									
						FTE	Total	Non-GF	GF	Mandate	Demand	Count		

66

P&R - Downtown Parking				Essential	P&R - Downtown Parking							
Program Description Management of downtown parking operations, including two parking garages and two parking lots 		Program Detail			Five Year Trend							
		Dept	Parks & Recreation			FY15	FY16	FY17	FY18	FY19	FY20	
		Division	Administration		Total	451,164	456,808	465,142	512,326	538,289	478,200	
		FTE	0.31									
		Total	\$ 478,200									
		GF/ST	\$ 100,000									
		Non-GF	\$ 415,600									
		Cost Recovery	87%									
		Mandate	None									
		Demand	Stable									
Metric	Garage Permit Holders											
Count	6,911											
Scalable	Yes											
		Notes		E - 17	Subprograms							
					FTE	Total	Non-GF	GF	Mandate	Demand	Count	

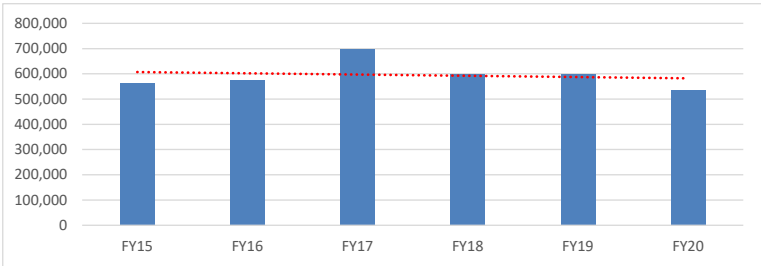
67



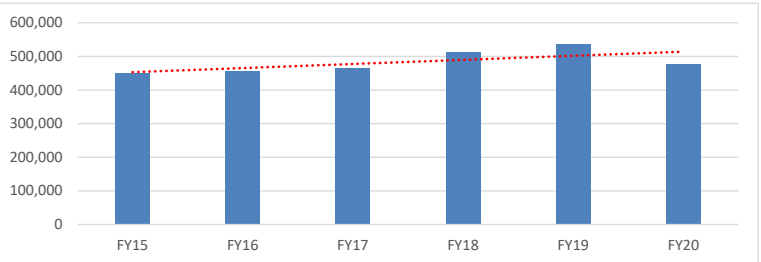
67

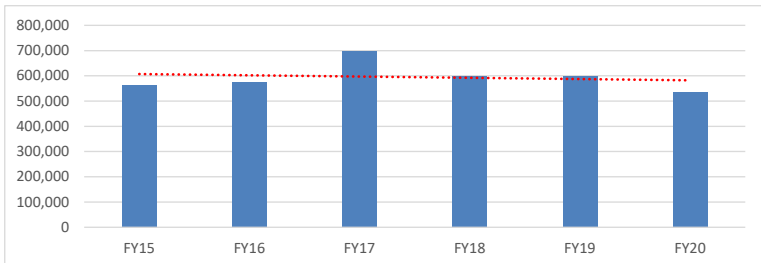
P&R - General Ops			Internal Support	P&R - General Ops										
Program Description	Program Detail			Five Year Trend										
Human resources, payroll, finance, purchasing, budget development and management, contract administration, long term planning, organization development, travel and training, and support for all staff in Parks & Recreation.	Dept	Parks & Recreation												
	Division	Administration												
	FTE	2.84												
	Total	\$ 535,800												
	GF/ST	\$ 477,400												
	Non-GF	\$ 58,400												
	Cost Recovery	11%												
	Mandate	None												
	Demand	Stable												
	Metric	Residents + Visitors												
	Count	32,000												
	Scalable	Yes												
	Notes													
			I - 11											
				Subprograms										
				FTE	Total	Non-GF	GF	Mandate	Demand	Count				

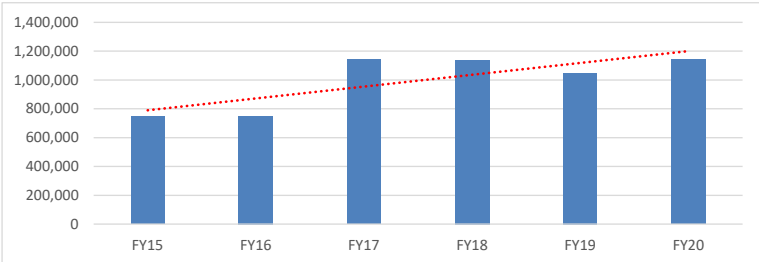
68



68

P&R - Downtown Parking							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	451,164	456,808	465,142	512,326	538,289	478,200	
							
Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

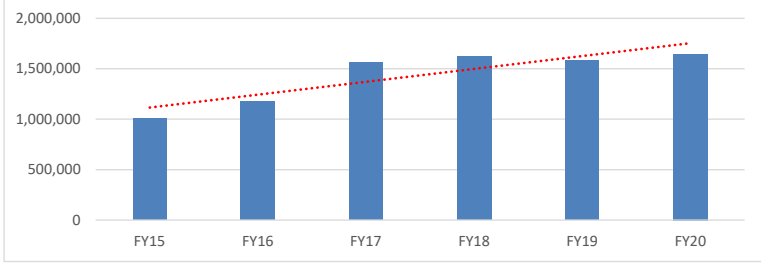
P&R - General Ops							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	563,201	575,686	698,227	598,705	596,456	535,800	
							
Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

Augustus Brown Pool				Discretionary	Augustus Brown Pool											
Program Description		Program Detail			Five Year Trend											
Augustus Brown Pool 		Dept	Parks & Recreation					FY15	FY16	FY17	FY18	FY19	FY20			
		Division	Aquatics					Total	748,412	750,516	1,140,501	1,138,911	1,049,358	1,144,300		
		FTE	9.81													
		Total	\$ 1,144,300													
		GF/ST	\$ 905,900													
		Non-GF	\$ 238,400													
		Cost Recovery	21%													
		Mandate	None													
		Demand	Decrease													
		Metric	Visits													
Count	34,793															
Scalable	Yes															
		Notes		D - 18	Subprograms											

Dimond Park Aquatic Center							
Program Description		Program Detail					
Dimond Park Aquatic Center 		Dept	Parks & Recreation				
		Division	Aquatics				
		FTE	15.06				
		Total	\$ 1,647,300				
		GF/ST	\$ 1,177,200				
		Non-GF	\$ 470,100				
		Cost Recovery	29%				
		Mandate	None				
		Demand	Increased				
		Metric	Visits				
		Count	85,569				
		Scalable	Yes				
		Notes					

Discretionary

D - 19

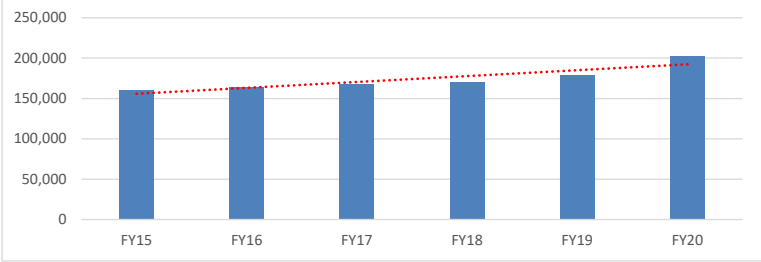
Dimond Park Aquatic Center							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	1,011,134	1,173,797	1,566,231	1,626,444	1,582,906	1,647,300	
							
Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

Arboretum												
Program Description		Program Detail										
Facility costs, operations, general admin, board, planting & maintaining grounds, educational programs.		Dept	Parks & Recreation									
		Division	Arboretum									
		FTE	1.68									
		Total	\$ 202,300									
		GF/ST	\$ 112,300									
		Non-GF	\$ 90,000									
		Cost Recovery	44%									
		Mandate	None									
		Demand	Increased									
		Metric	Visits									
		Count	7,481									
		Scalable	Yes									
		Notes										

Discretionary

D - 20

Arboretum							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	160,353	164,913	167,758	170,128	179,276	202,300	



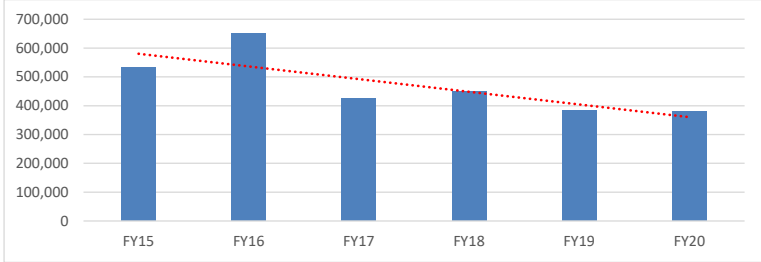
Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

P&R - Areawide Rec - General Ops		
Program Description	Program Detail	
Administration of Areawide Recreation for the CBJ.	Dept	Parks & Recreation
	Division	Areawide Recreation
	FTE	2.85
	Total	\$ 380,500
	GF/ST	\$ 309,500
	Non-GF	\$ 71,000
	Cost Recovery	19%
	Mandate	None
	Demand	Stable
	Metric	Residents + Visitors
	Count	32.000+
	Scalable	Yes
	Notes	

Discretionary

D - 21

P&R - Areawide Rec - General Ops							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	533,081	649,746	426,160	448,657	383,259	380,500	



Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count
General Ops	2.08	290,200		290,200	None	Stable	32,000+
Adult Recreation	0.77	90,300	71,000	19,300	None	Stable	1,867

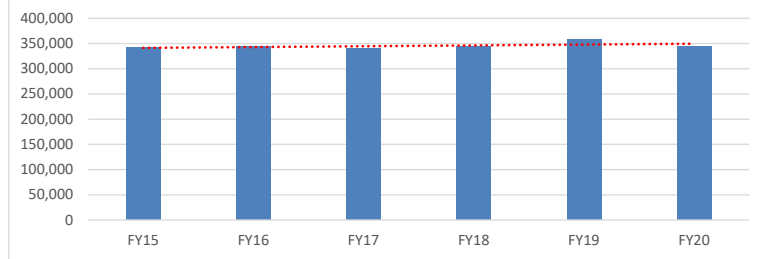
</

Youth Grants & Scholarships		
Program Description	Program Detail	
Youth Activity Grant and Youth Scholarship programs.	Dept	Parks & Recreation
	Division	Areawide Recreation
	FTE	
	Total	\$ 344,500
	GF/ST	\$ 344,500
	Non-GF	
	Cost Recovery	
	Mandate	None
	Demand	Increased
	Metric	Scholarships awarded
	Count	10,698
Scalable	Yes	
	Notes	

D - 23

Discretionary

Youth Grants & Scholarships							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	342,004	343,494	341,220	343,665	357,681	344,500	



FY15	FY16	FY17	FY18	FY19	FY20
------	------	------	------	------	------

Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

P&R - Building Mtc - General Ops				Essential	P&R - Building Mtc - General Ops							
Program Description Manage the Building Maintenance Program for City owned buildings.		Program Detail			Five Year Trend							
		Dept	Parks & Recreation									
		Division	Building Maintenance									
		FTE	10.75									
		Total	\$ 2,500,100									
		GF/ST	\$ 2,519,900									
		Non-GF	\$ 57,600									
		Cost Recovery	2%									
		Mandate	None									
		Demand	Increased									
Metric	Square Feet											
Count	1,186,225											
Scalable	Yes											
		Notes		E - 18	Subprograms							
					FTE	Total	Non-GF	GF	Mandate	Demand	Count	

75

75

CIP Support - Building Maintenance				CIP Support - Building Maintenance																																															
Program Description Construction projects for the maintenance and repair of City owned buildings		Program Detail		Five Year Trend																																															
		Dept	Parks & Recreation		FY15	FY16	FY17	FY18	FY19	FY20																																									
		Division	Building Maintenance																																																
		FTE																																																	
		Total	\$	1,070,000																																															
		GF/ST	\$	1,070,000																																															
		Non-GF																																																	
		Cost Recovery																																																	
		Mandate	None																																																
		Demand																																																	
		Metric	Facilities																																																
		Count																																																	
Scalable	Yes																																																		
		Notes		Subprograms <table><tr><td></td><td>FTE</td><td>Total</td><td>Non-GF</td><td>GF</td><td>Mandate</td><td>Demand</td><td>Count</td></tr><tr><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr></table>									FTE	Total	Non-GF	GF	Mandate	Demand	Count																																
			FTE	Total	Non-GF	GF	Mandate	Demand	Count																																										

CIP Support

C - 11

76

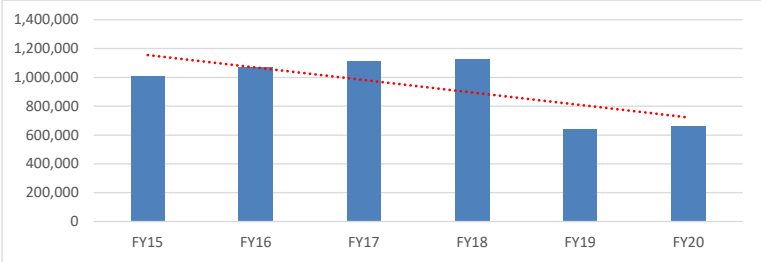


76

Centennial Hall		
Program Description	Program Detail	
Provide a facility for conferences, meetings, and other events. Operated through a Management Agreement with the JAHC.	Dept	Parks & Recreation
	Division	Centennial Hall
	FTE	
	Total	\$ 664,000
	GF/ST	\$ 664,000
	Non-GF	
	Cost Recovery	
	Mandate	None
	Demand	Stable
	Metric	Attendees
	Count	69,235
	Scalable	Yes
	Notes	

Discretionary

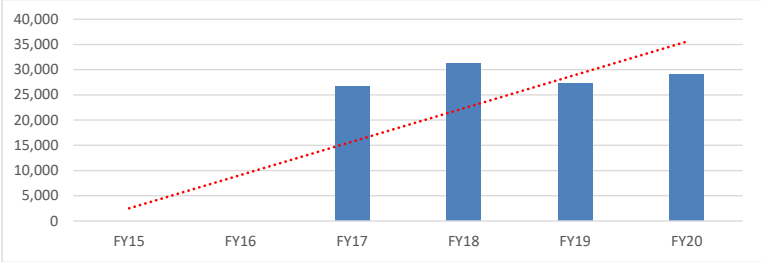
D - 24

Centennial Hall							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	1,013,724	1,071,704	1,115,132	1,129,075	639,388	664,000	
							
Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

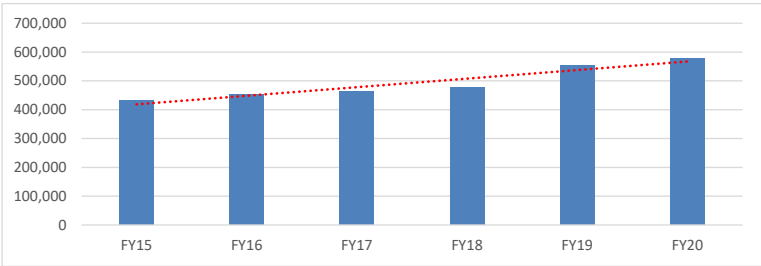
Eagle Valley Center			
Program Description		Program Detail	
Maintenance and operations of Eagle Valley Center. Rehab of potential revenue areas.	Dept	Parks & Recreation	
	Division	Eagle Valley Center	
	FTE	0.38	
	Total	\$ 29,000	
	GF/ST		
	Non-GF	\$ 29,000	
	Cost Recovery	100%	
	Mandate	None	
	Demand	Increased	
	Metric	Rental Events	
	Count	1,778	
	Scalable	Yes	
	Notes		

Discretionary

D - 25

Eagle Valley Center							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total			26,707	31,189	27,327	29,000	
							
Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

</

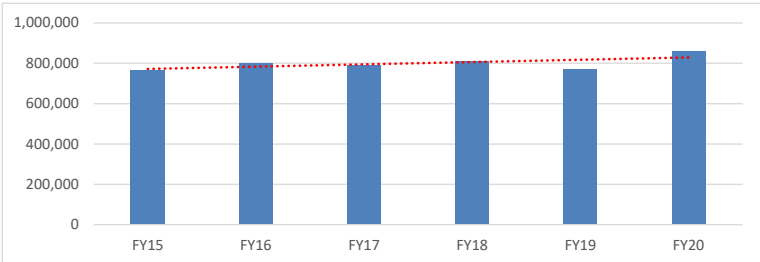
Landscape Maintenance		Discretionary	Landscape Maintenance									
Flowers, perennials, greenhouse operations. Mowing. Including Cemeteries. 	Program Description		Program Detail		Five Year Trend							
	Dept		Parks & Recreation			FY15	FY16	FY17	FY18	FY19	FY20	
	Division		Landscape Maintenance		Total	433,064	452,951	463,172	476,870	554,420	577,500	
	FTE		6.34									
	Total		\$ 577,500									
	GF/ST		\$ 414,400									
	Non-GF		\$ 163,100									
	Cost Recovery		28%									
	Mandate		None									
	Demand	Stable										
Metric	Residents + Visitors											
Count	32,000											
Scalable	Yes											
Notes		Subprograms										
		FTE	Total	Non-GF	GF	Mandate	Demand	Count				

80

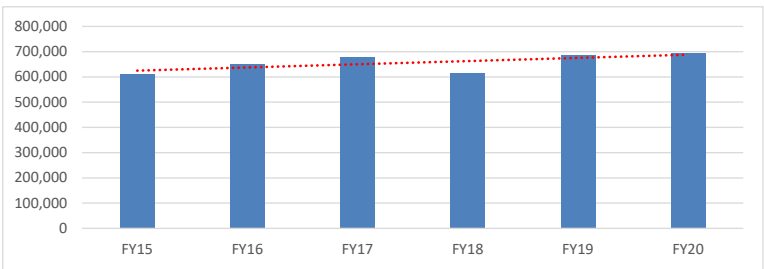
D - 27

Parks Maintenance & Repair			
Maintenance & Repair of CBJ fields, shelters, playground equipment, and other park structures.	Program Detail		
	Dept	Parks & Recreation	
	Division	Park Maintenance	
	FTE	7.42	
	Total	\$	858,200
	GF/ST	\$	717,400
	Non-GF	\$	140,800
	Cost Recovery	16%	
	Mandate	None	
	Demand	Increased	
	Metric	Residents + Visitors	
	Count	32,000	
Scalable	Yes		
	Notes		

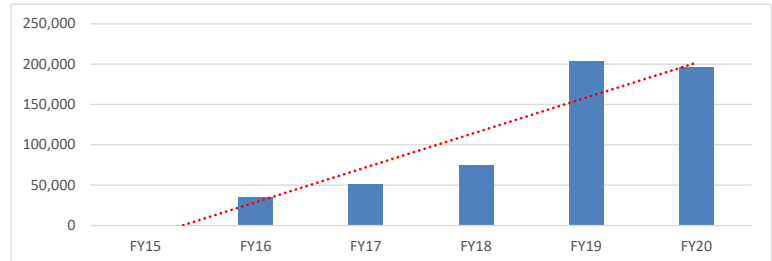
81

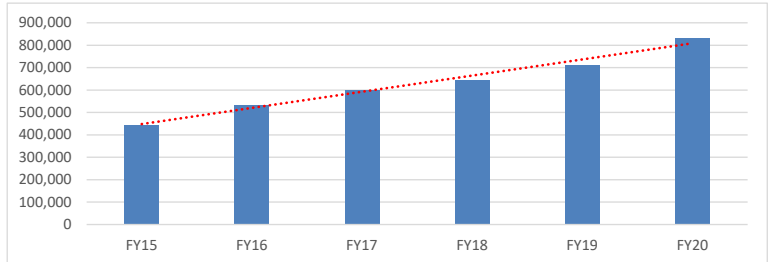
Parks Maintenance & Repair							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	765,865	801,035	792,404	812,147	773,357	858,200	
							
Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

D - 28

Treadwell Ice Arena				Discretionary	Treadwell Ice Arena									
Program Description		Program Detail			Five Year Trend									
Treadwell Ice Arena		Dept	Parks & Recreation				FY15	FY16	FY17	FY18	FY19	FY20		
		Division	Treadwell Ice Arena											
		FTE	6.32				Total	612,380	651,235	680,369	616,462	684,522	693,600	
		Total	\$		693,600									
		GF/ST	\$		278,600									
		Non-GF	\$		415,000									
		Cost Recovery	60%											
		Mandate	None											
		Demand	Increased											
Metric	Visits													
Count	47,700													
Scalable	Yes													
		Notes		Subprograms										
					FTE	Total	Non-GF	GF	Mandate	Demand	Count			

82

ZGYC - Supplemental Youth Programs				Discretionary	ZGYC - Supplemental Youth Programs								
Program Description		Program Detail			Five Year Trend								
Partner in the community for youth outreach, afterschool and summer programs. 		Dept	Parks & Recreation			FY15	FY16	FY17	FY18	FY19	FY20		
		Division	Zach Gordon Youth Center		Total			35,281	51,178	75,453	204,136	196,500	
		FTE	3.30										
		Total	\$ 196,500										
		GF/ST	\$ 179,500										
		Non-GF	\$ 17,000										
		Cost Recovery	9%										
		Mandate	None										
		Demand	Increased										
		Metric	Youth										
Count	434												
Scalable	Yes												
		Notes		D - 30	Subprograms								
						FTE	Total	Non-GF	GF	Mandate	Demand	Count	

ZGYC - Core Youth Center Programs				Discretionary	ZGYC - Core Youth Center Programs							
Program Description Core youth programs including direct and indirect facility costs.		Program Detail			Five Year Trend							
		Dept	Parks & Recreation			FY15	FY16	FY17	FY18	FY19	FY20	
		Division	Zach Gordon Youth Center		Total	445,196	532,879	601,813	644,691	712,831	833,300	
		FTE	8.74									
		Total	\$ 833,300									
		GF/ST	\$ 715,000									
		Non-GF	\$ 118,300									
		Cost Recovery	14%									
		Mandate	None									
		Demand	Stable									
Metric	Youth											
Count	2,266											
Scalable	Yes											
		Notes		Subprograms								
				FTE	Total	Non-GF	GF	Mandate	Demand	Count		
84				D - 31								

CIP Support - Parks			CIP Support	CIP Support - Parks							

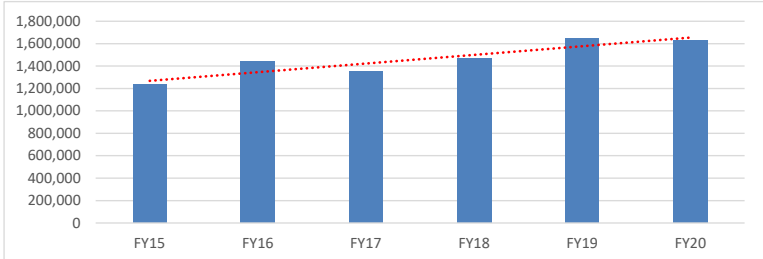
JPD - Records, Evidence, IT, Electronics		
Program Description	Program Detail	
The Records Unit performs a multitude of tasks rangin from entering info into local, state & federal databases to manage criminal citations, criminal complaints, warrants, summons, protective orders, and sex offender registrations. They process arraignment packets, documents for traffic and after school-court, subpoenas for the D.A., and City Attorney alon with preparing documents for the City Attorney or District Attorney for prosecution. The JPD Evidence and Property Unit receives, catalogs, stores, and releases property and evidence obtained by officers. The unit processes about 2,200 items of property annually. IT/Electronics Unit is responsible for meeting the technical and comminications challenges of the department.	Dept	Police
	Division	Police Services
	FTE	11.67
	Total	\$ 1,628,400
	GF/ST	\$ 1,442,900
	Non-GF	\$ 185,500
	Cost Recovery	11%
	Mandate	None
	Demand	Increased
	Metric	Residents + Visitors
	Count	32,000 +
	Scalable	Yes
	Notes	

86

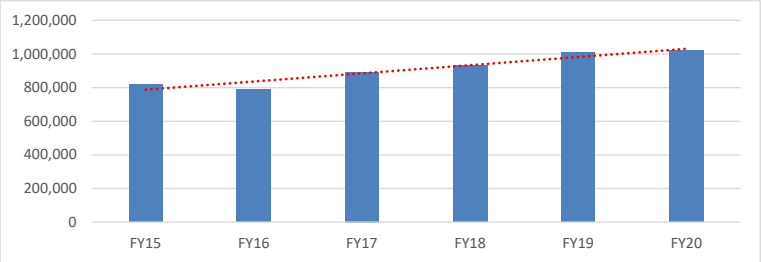
Essential

E - 19

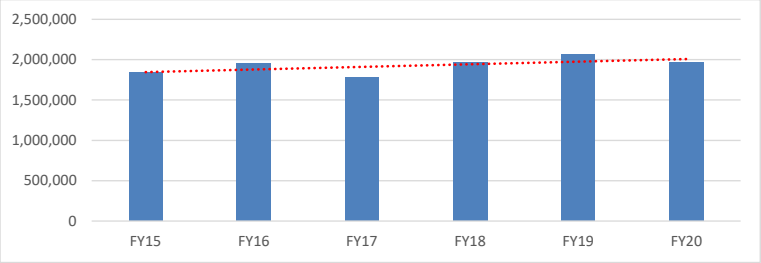
JPD - Records, Evidence, IT, Electronics							
Five Year Trend							
	FY15	FY16	FY17	FY18	FY19	FY20	
Total	1,235,203	1,439,994	1,349,342	1,469,496	1,645,558	1,628,400	



Subprograms							
	FTE	Total	Non-GF	GF	Mandate	Demand	Count

JPD - Animal Control (JAR)				JPD - Animal Control (JAR)							
Program Description		Program Detail		Five Year Trend							
The Juneau Animal Rescue (JAR) handles all animal control and protection services via a contract with the CBJ.		Dept	Police		FY15	FY16	FY17	FY18	FY19	FY20	
		Division	Administration Division	Total	816,382	789,526	893,658	930,100	1,006,900	1,019,100	
		FTE									
		Total	\$ 1,019,100								
		GF/ST	\$ 915,100								
		Non-GF	\$ 104,000								
		Cost Recovery	10%								
		Mandate	None								
		Demand	Stable								
		Metric	Residents								
		Count	32,000	Subprograms							
		Scalable	Yes		FTE	Total	Non-GF	GF	Mandate	Demand	Count
		Notes									

87

JPD - General Ops				JPD - General Ops							
Program Description		Program Detail		Five Year Trend							
Providing Leadership and administration in law enforcement to the police force.		Dept	Police		FY15	FY16	FY17	FY18	FY19	FY20	
		Division	Administration Division	Total	1,840,484	1,947,567	1,781,763	1,969,208	2,058,881	1,962,900	
		FTE	7.00								
		Total	\$ 1,962,900								
		GF/ST	\$ 1,959,400								
		Non-GF	\$ 3,500								
		Cost Recovery	0%								
		Mandate	None								
		Demand	Stable								
		Metric	Residents + Visitors								
		Count	32,000	Subprograms							
		Scalable	Yes		FTE	Total	Non-GF	GF	Mandate	Demand	Count
		Notes									

88

9192