



**SPECIAL ASSEMBLY FINANCE COMMITTEE
JOINT MEETINGS WITH JUNEAU
INTERNATIONAL AIRPORT BOARD &
BARTLETT REGIONAL HOSPITAL BOARD
AGENDA**

February 25, 2026 at 5:30 PM

Assembly Chambers/Zoom Webinar

<https://juneau.zoom.us/j/93917915176> or 1-253-215-8782 Webinar ID: 939 1791 5176

- A. CALL TO ORDER**
- B. ROLL CALL**
- C. APPROVAL OF MINUTES**
 - 1. February 4, 2026**
- D. AGENDA TOPICS**
 - 2. Joint Meeting with Juneau International Airport Board of Directors**
 - a. Introductions
 - b. Airport Manager Budget Presentation
 - c. Joint Assembly and Airport Board Discussion
 - 3. Joint Meeting with Bartlett Regional Hospital Board of Directors**
 - a. Introductions
 - b. Chief BRH Executive Officer Budget Presentation (Supplemental Materials)
 - c. Joint Assembly and BRH Board Discussion
 - 4. Information Only: Updated AFC Budget Calendar**
- E. NEXT MEETING DATE**
 - 5. March 4, 2026, at 5:30 PM**
- F. SUPPLEMENTAL MATERIALS**
 - 6. Bartlet Regional Hospital Budget Presentation**
 - 7. Draft AFC Schedule for FY27 Budget - Revised 02.24.2026**
- G. ADJOURNMENT**

ADA accommodations available upon request: Please contact the Clerk's Office 36 hours prior to any meeting so arrangements can be made for closed captioning or sign language interpreter services depending on the meeting format. The Clerk's Office telephone number is (907) 586-5278, e-mail: city.clerk@juneau.gov.



ASSEMBLY FINANCE COMMITTEE MINUTES

February 4, 2026 at 5:30 PM

Assembly Chambers/Zoom Webinar

<https://juneau.zoom.us/j/93917915176> or 1-253-215-8782 Webinar ID: 939 1791 5176

A. CALL TO ORDER

The meeting was called to order at 5:31 pm by Chair Woll.

B. ROLL CALL

Committee Members Present: Chair Christine Woll; Mayor Beth Weldon; Greg Smith; Paul Kelly; Nathaniel (Nano) Brooks; Alicia Hughes-Skandijs

Committee Members Present Virtually: Ella Adkison

Committee Members Absent: Maureen Hall; Neil Steininger

Staff Members Present: Katie Koester, City Manager; Angie Flick, Finance Director; Adrien Wendel, Budget Manager

Staff Members Present Virtually: Robert Barr, Deputy City Manager

Others Present: Liz Perry, Travel Juneau President and CEO; Serene Hutchinson, Travel Juneau Board of Directors Vice Chair; Amy Skilbred, Juneau Community Foundation Executive Director; Sandy Hussain, Alaska Small Business Development Center (SBDC) Juneau Center Director

C. APPROVAL OF MINUTES

1. January 7, 2026

The January 7, 2026, minutes were approved as presented.

D. AGENDA TOPICS

2. Partner Agency Presentations

Travel Juneau

Travel Juneau President and CEO Liz Perry and Travel Juneau Board Vice Chair Serene Hutchinson presented. Ms. Perry stated that as a priority partner to CBJ, Travel Juneau is proud of its efforts on behalf of the City promoting Juneau as a year-round destination for visitors. Over the years, the organization has taken on and enhanced visitor programs that benefit Juneau, including the crossing guard program and Tourism Best Management Practices (TBMP). As the pass-through administrator for these local programs, Travel Juneau has demonstrated its effectiveness in both helping manage the visitor industry in this community and

marketing Juneau in strategic feeder markets.

Currently Travel Juneau is pursuing multiple conventions and meetings to take place in Juneau and has prospects in the works as far into the future as 2029. As of this time, they have secured 19 meetings for FY26, with an estimated economic impact of over \$3,500,000. They have approximately \$8,300,000 in incoming business that has been secured or is in the works for Juneau over the next 3 years.

Ms. Perry stated that when Juneau and Travel Juneau are mentioned in media such as TV programs, videos, etc., they track that exposure value as a dollar amount. She noted that in the first half of FY26, Travel Juneau media work has netted \$126,000 equivalency and reached an audience of over 10,000,000 people (page 15 of the packet). This is a return on Travel Juneau's efforts in sharing information, outreach, fact-checking, answering questions and helping video makers, which often costs nothing other than some staff time.

Travel Juneau has seen a sizeable increase in their traveljuneau.com website visitors recently. These visitors are looking for general information about Juneau and inquiring about the Planner and the Guide. The Travel Planner is the thicker, heftier version of Travel Juneau's promotional materials. It is designed to show a potential audience what is available here and entice them to make the purchase to visit here. The Travel Guide is a lighter, more magazine-like version of the Planner. This is used for meetings, conventions, visitor information sites, and for trade shows. These publications are available to the public at any time via the traveljuneau.com website, calling the office, and at visitor locations around town.

Looking ahead to the 2026 tourist season, Travel Juneau is undergoing several initiatives. They are aligning their organization to facilitate destination management as well as destination marketing. This improves the realm of management pieces including the crossing guards and TBMP and facilitates supporting other organizations who want to bring events into Juneau.

Travel Juneau is shifting to paid staff at the visitor centers for this coming tourist season. Since COVID, there has been a significant reduction in the number of volunteers willing to sign up for regular shifts. Switching to paid staff will vastly improve consistency for visitor center hours and accountability.

Travel Juneau is exploring ways to provide education to inbound visitors, to manage expectations in general and specifically about Glacial Lake Outburst (GLOF) events. The goal is to share realistic information that people need, without scaring them, to allow visitors to know if their trip may be impacted by GLOF or other events. Travel Juneau will be working closely with CBJ and the Forest Service to ensure awareness, safety, and improve visitor experiences.

Travel Juneau is highly localized and dedicated to promoting Juneau specifically, as opposed to marketing Alaska in general or other Alaska cities and towns. Their goal is to promote Juneau as a destination, make sure visitors receive accurate and valuable information, and ensure they have the best Juneau visit possible.

Another upcoming goal over the next year and a half is for Travel Juneau to assess both the Juneau brand and the Travel Juneau brand as they resonate with inbound visitors. This information is needed to inform the development of a new

Travel Juneau website, which will be a two-to-three-year process.

Travel Juneau wants to ensure that they are participating in discussions on workforce development, employee housing, and other state or City issues that impact the visitor experience and/or their partners' businesses. Additionally, Travel Juneau regularly collaborates with other economic development organizations in town, as well as the Alaska Travel Industry Association.

Mayor Weldon asked how many employees Travel Juneau has. Ms. Perry responded that they have 7 employees.

Assemblymember Smith asked about their capabilities for tracking metrics and independent visitation, and if they are seeing any trends. Ms. Perry answered that they subscribe to Placer.AI which is a program that provides location intelligence and foot traffic data, and this provides them with a huge data set. They have spent the last several months developing reports and laying out geofences to see how many visitors are coming to various parts of town. This will allow them to deliver regular, detailed reports to their Board, to the Assembly, and to their travel and tourism business partners, about the number of visitors and where they are going when they are in Juneau.

Assemblymember Hughes-Skandijis asked about Juneau hotel room availability and occupancy rates. Ms. Perry responded that they rely on data from CoStar, which provides comprehensive data on hotel occupancy rates. This information is published in Travel Juneau's quarterly reports and delivered regularly to CBJ. Hotel occupancy has been dropping over the last several years and continues to fall. The average daily rates have remained stable over the last 5 years. Hotels are in a precarious position, balancing rates, occupancy, and staffing challenges. She noted that she believes that rates and occupancy are beginning to balance out, and she is hopeful that rates will soon stabilize and occupancy will increase.

Ms. Perry noted that Travel Juneau is working with hotels with the understanding that, particularly downtown, many hotels have rooms contracted during the season for cruise ship crews, entertainers, and for small ship turnovers that include an overnight stay in Juneau at the beginning and/or end of a cruise. These contracts impact hotel availability and the ability to, for example, bring a 200-person meeting to Juneau in the summertime due to limited rooms.

The Committee continued to ask questions and discuss the topic.

Juneau Community Foundation (JCF)

Amy Skilbred, Executive Director of Juneau Community Foundation, presented on behalf of the organization (memo starts on page 27 of the packet, and the spreadsheet is on page 38). The spreadsheet provides an overview of funding made by Juneau Community Foundation during the period 2016-2025. Ms. Skilbred stated that FY26 is the 10th year of combining the Juneau Hope Endowment Fund with the CBJ Social Service Grant Program into one program. Over the years, JCF has given out \$22,600,000. Of that total, roughly \$11,800,000 came from CBJ, and \$10,800,000 from JCF. Over these years, this funding has gone to 46 different organizations, some of which are still around, and others have come and gone.

Every year since the first year they started giving out funding, even before connecting with CBJ, JCF has made a practice of visiting all the organizations in the social services and health areas to which they provide funding. They bring them together under their different areas, such as homelessness, mental health, suicide prevention, substance misuse, hospice, domestic victims of violence, etc. When they joined with CBJ, they added education/adult education. Through this process, JCF identifies needs, gaps, and overlaps for funding for social services in the Juneau community.

JCF has a Professional Advisory Committee (PAC) that consists primarily of other funders, such as the Rasmussen Foundation, the Alaska Mental Health Trust, the Suddock Foundation, the Alaska Community Foundation, and several other foundations. The PAC helps in several ways. PAC members get to understand Juneau's needs, which helps JCF leverage more funds to support Juneau's community. They have experience in giving out grants, reviewing grant applications, and can raise good questions for the grantee applicants.

The PAC reviews the grant applications, which include Letters of Interest from each applicant. They discuss the applications and determine questions to ask the applicants. JCF uses this information to let the nonprofits know where they stand, consider how much money is being requested, and how much money they may have available and how likely it seems that an applicant will receive any funding. This allows them to share information so applicants can decide if it's worth writing a grant application in a particular year.

Ms. Skilbred continued to describe their Listen & Learns, which will be taking place in February, and there are six scheduled for a variety of topics. Typically, JCF sees around 5 people for hospice, 35 people for homelessness, mental health, substance misuse, and similar at any of the Listen & Learns.

Applications are due in March. JCF and the PAC review the applications, and with input from the PAC, JCF determines funding levels, grant approvals, and grants are awarded once JCF receives funds from CBJ. Typically, grants are funded around the end of July or early August each year.

Additionally, JCF has a reporting process to aid them in ascertaining certain data points regarding the grant recipients. They require an interim report and a final report from each awardee every time funding is awarded. Many of their awards are significant in size, ranging from \$10,000 to \$30,000 and up to \$600,000, so having a good reporting process is important. The final reports are due on August 31 of each year.

They have additional funds, including the Hope Funds. Additional funds go to things such as Feeding Juneau Kids, the weekend backpack meal program, activities and trades scholarships, housing for people earning less than 30% area median income, and for hospice.

Because this is a combined grant, some of the funding does go to agencies that are associated with CBJ, such as the school district, the hospital, or in the past, the fire department, police department, and others who have requested specific funds.

Ms. Skilbred referred to the Grants Award press release (packet page 29) and the Grant Funding Outcomes for FY25 (page 31). The Grant Funding Outcomes report includes factual and statistical information as well as some success stories regarding how the funds have benefited the community.

Assemblymember Brooks asked about the Big Brother, Big Sister (BBBS) program in Juneau and if it's been operational for the last several years or if it's just restarting. Ms. Skilbred responded that it's just getting restarted, and this is the third year of their restart. BBBS had a Juneau chapter that was active and successful here. When the agency moved their administration to Anchorage, connection with the local community was diminished and consequently, funding decreased, despite there being good advocates for BBBS here in Juneau.

Around three years ago, BBBS hired a new Executive Director who was proactive about getting funding for a position in Juneau for \$50,000. There have been staffing turnovers and challenges due to the administration being in Anchorage, so Ms. Skilbred is waiting to see their interim and year end reports. She noted that children have been participating in the BBBS program since it began in Juneau.

Mayor Weldon asked about JCF's budget and funding. Ms. Skilbred answered that their revenue comes from several places. Some comes from fees on the funds that they have, and noted that when Ms. Skilbred started with JCF, it was a \$1,600,000 foundation. It is currently a \$110,000,000 foundation. JCF has two sustainability funds. JCF gladly accepts donations, including generous donations from their Board members. Additionally, they received funding from CBJ, Alaska Community Foundation, and sometimes the Rasmussen Foundation.

The Committee continued to ask questions and discuss the topic.

The Committee recessed at 6:51 pm.

The Committee reconvened at 6:59 pm

Small Business Development Center

Alaska Small Business Development Center (SBDC), Juneau Center Director Sandy Hussain reviewed the history of SBDC (see page 40 in the packet). In the late 1970s, the Small Business Administration (SBA) created Small Business Development Centers to strengthen local economies by helping small businesses. There are currently over 1,000 SBDC's nationwide. The Alaska SBDC will celebrate its 40th year this year, and the Juneau Center was one of the first centers to be established within the Alaska SBDC. The SBA designed the SBDC model as a cooperative partnership between federal, state, and local entities. The SBA does not fully fund SBDC centers. Federal funding is designed to work with state and local funding, and that local funding is what allows a full-time community-based center such as the Juneau Center to exist. This model works by linking federal, state, and local government funds towards one goal – supporting small businesses. This allows Juneau to have buy-in to support its small business community and gives the federal government a reason to invest further in Juneau because of that existing cooperation.

The Juneau Center is not a standalone nonprofit. It is federally accredited, and as

such, held to rigorous guidelines. This means that the Juneau Center is part of a model that is proven and tested year after year across a thousand centers in the US over decades.

There are numerous programs and services offered by SBDC and the Juneau Center. The core offering of the Juneau Center is one-to-one business advising. This service is confidential and completely free to business owners. They do not share business information with other businesses or the government; however, anonymized data is collected. The data (per chart on packet page 44) shows the primary topics: Juneau small businesses struggle with financing, planning, and managing growth, and they seek support in these top three areas. This is a broad range of topics, running the gamut across all functional areas of business planning and operations.

One theme that was common across almost all the small businesses who came to the Juneau Center was some confusion regarding CBJ sales tax. Even though the CBJ website has clear information, and they could contact the CBJ sales tax office for information and guidance, there is a great deal of fear around talking to tax entities, whether at the local or state level or the IRS. Ms. Hussain stated that this realization allowed her to address this issue with all businesses that she advises.

The top industries that the Juneau Center advised in calendar year 2025 were 1. Professional, Scientific & Technical Services; 2. Retail Trade; 3. Accommodations & Food Service (page 47).

The Juneau Center has annual operating expenses of \$160,592 and CBJ funds \$28,500 of this which goes directly toward closing the funding gap for salary and benefits. The State of Alaska and Federal Government provide funding necessary for all other costs, including office space, internet, and telephone services.

The funding sources breakdown pie chart shows the distribution of funding from three sources, CBJ at 18%, federal funding at 35%, and state funding at 65%. It is important to note that the CBJ investment is catalytic, not duplicative or additional. In other words, the 18% from CBJ anchors federal and state dollars to Juneau. Without the CBJ investment, the federal and state funding of \$130,000 may not exist. Every dollar that CBJ invests leverages roughly \$4 in state and federal funding to ensure that the Juneau Center stays open in the community with a full-time locally based staff person.

SBDC core funding is awarded through a competitive cooperative agreement. It's not entitlement. SBA evaluates the Juneau Center on a few key factors: financial stability of the program, strength of partnerships, including local partnerships like that with CBJ, ability to meet match requirements, and capacity to deliver services consistently.

Regarding the impact of the CBJ investment, the Juneau Center is audited and undergoes multiple desk reviews each year both from SBA and the University of Alaska. These numbers are reported by clients. They are required to obtain both attribution and affirmation from clients who see success from our services. In 2025, the Juneau Center served 114 small businesses, of which 70 were new. They provided 891 hours of advising. They helped raise \$2,600,000 in funding, including grants, equity, and business loans. They are on track and expect these

numbers to increase in 2026. This would not have been possible without CBJ's local investment. The Alaska SBDC is the only organization in the country organizing both state and a tribal SSBCI program.

Mayor Weldon asked if the clients pay for these services, and if the organization tracks how long the client companies stay in business. Ms. Hussain answered that there is no fee for services. Occasionally they offer workshops for which there would be a fee, however, she has successfully found sponsors, such as banks, to cover the cost of these workshops. She stated that she believes that there is data regarding the length of time the clients stay in business, however, she does not have that information on hand.

Assemblymember Kelly asked if the Juneau Center also supports businesses in Alaska outside of Juneau. Ms. Hussain responded that her time is dedicated to Juneau. There have been two businesses outside of Juneau who have requested her assistance due to her background, and she very rarely has advised them.

The Committee continued to ask questions and discuss the topic.

3. Gastineau Human Services Assembly Grant Update

Ms. Koester stated that in 2024, Gastineau Human Services (GHS) requested funding of \$2,000,000 to support a very good project of 51 supportive housing units. GHS needed the City's funding to leverage additional funding. The City additionally provided GHS with letters of support. They were successful in leveraging federal dollars, however, due to the changing federal funding landscape, those grants are no longer available. GHS is still very committed to this project, however, now it likely will be a 5-to-10-year timeframe rather than breaking ground this summer, and they are still holding the \$2,000,000 provided by CBJ. Staff are requesting to work with GHS to return that money to CBJ to either use it for riper funding needs, or to put it in reserve, with the understanding that GHS will be able to request it again in future when the time is right to proceed with the housing project.

Motion: by Mayor Weldon to direct staff to work with Gastineau Human Services to return the \$2,000,000 grant and come back to the Assembly for a future request when they are closer to moving forward with the project.

Motion passed by unanimous consent.

4. FY27 Assembly Grant Process and Deadlines

For informational purposes for the body and the community, Ms. Flick reviewed the process and due dates for Assembly Community Grant requests (memo and flowchart start on packet page 69). A plethora of grant information, including a historical account of grantees and amounts, is available on the CBJ website at: www.juneau.org/grants.

Assembly grants are awarded based on community need, the Assembly's goals and priorities for the fiscal year, and the availability of funding. Community organizations seeking grant funding will need to find an Assemblymember to sponsor their idea. Sponsorship is required for the grant proposal to be considered for funding

At the designated AFC meeting, the sponsoring Assemblymember will introduce the idea and present an overview of the request. During this meeting, the AFC will identify additional information required from the organizations to reach a funding determination later in the budget process.

The deadline for completed Community Funding Requests for the FY27 budget process is March 15, 2026. Staff will begin ensuring form completeness and consolidating information on Monday, March 16 for AFC review.

Chair Woll added a reminder that Community grants have been made in the past as either one-time or recurring (into the future) grants. If a past grant was made as recurring, it will be in the City Manager's budget. If a one-time grant was made and the organization wants to apply again, they will need to secure a sponsor.

5. 2026 Ballot: 3% Temporary Sales Tax and Bond Propositions

Ms. Flick stated that if the body wants to continue the 3% sales tax, it will need to be on the election ballot in October. Currently, the 3% sales tax consists of a split allocation of 1% for operations, 1% for projects, grants, and other services, and 1% for infrastructure type projects.

Ms. Flick asked the Committee to consider if they want to add a sales tax measure on the October ballot, and if so, do they want to keep or change the allocation. She added that June 8th is the last day to introduce an ordinance to add something to the October election, and the last day for public hearing and action is July 27th.

Assemblymember Kelly asked how the sales tax exemptions will impact how much each of these 1% categories will fund the budget and if the City wanted to bring in the same amount as before in one or two of these areas, how would the percentages need to be juggled to do so. Ms. Flick responded that prior to the food and utility exemptions, each 1% grouping translated to approximately \$14,000,000 in annual revenue per year. If the City wanted to continue to put this same amount toward both the infrastructure and operations categories, for example, the 3% sales tax would need to be divided up 1.2% for operations, 1.2% for infrastructure projects, and the balance of 0.6%, or about \$7,000,000 would go to the other projects, grants, and services group.

Assemblymember Brooks asked for clarification about the type of projects included in the "projects, grants, and other services" group. Ms. Flick explained that this is intentionally vague so that it could be used for other capital projects that are high on the Assembly's priority list. Ms. Koester added that these categories are detailed in the CIP Book and the CIP Resolution.

The 3% that was approved by the voters in October 2021 expires in June 2027, so this revenue will continue through FY27. If the Assembly would like this revenue to continue in FY28 and beyond, it will need to go before the voters this fall.

The Committee continued to ask questions and discuss the topic.

Motion: by Mayor Weldon to direct staff to draft an ordinance to put the 3%

temporary sales tax on the October 2026 election ballot using the allocation that is in the memo, and moved to bring that ordinance back to the AFC to discuss those allocations before moving it to the Assembly.

Motion passed by unanimous consent.

Ms. Flick asked if the Committee wants to consider adding any bond measure to the ballot this year, and if there were other bond conversations the AFC would like to have during this budget cycle.

She reminded the body that they spent a fair amount of time looking at two bond groupings during the last budget cycle. One resulted in Ordinance 2025-33, which was \$8,000,000 for Water and Wastewater Utilities. When that came before the Assembly, a motion was made to postpone it until this current cycle. The other one was just over \$10,000,000 for a General Obligation bond (GO bond) for capital improvements for various schools. When that one came before the Assembly, it failed to gain approval.

Assemblymember Smith asked if Juneau and similar communities have historically used GO bonds primarily for big capital projects or if they've been used for infrastructure maintenance as well. Ms. Flick responded, going back to 2000, that typically they have been for a specific large project, however, there have been bonds that were related to school building upgrades. These were not for building a new school but rather for replacing school boilers, HVAC, roofs, and other things.

Ms. Flick added that other communities have different ways of using bonds and there is no single "correct" answer. She noted that there are different ways of doing bonds and that having a planned for, recurring funding source for known and expected repairs and maintenance work is a healthy fiscal measure.

Assemblymember Hughes-Skandijs asked about flexibility when using bond funds for projects. Ms. Flick responded that as long as any changes still meet the original intent as approved by voters, there can be flexibility in how bond proceeds are used.

To prioritize focus for future budget meetings, Chair Woll asked the Committee members to give their preferences about what bonds, if any, they would like to see on the October ballot. Mayor Weldon and Assemblymembers Smith and Adkison stated that they are still not decided and are only considering the bonds that have been proposed, not looking at new bond measures as of this time. Assemblymember Kelly would support GO bonds for capital improvements for schools. He is undecided about a bond for wastewater but may be open to considerations. Assemblymember Brooks would be open to both bonds with potential changes to their wording. Assemblymember Hughes-Skandijs said she would be open to the existing bonds with updated wording, however, it's hard to say what she truly would want at this early stage in the budget process. Chair Woll said she is mostly confident that she would want to see these two bonds on the ballot, as the committee did the work previously, and this would give voters the opportunity to express their wishes.

6. Information Only: Updated AFC Budget Calendar

E. NEXT MEETING DATE

7. February 25, 2026

F. SUPPLEMENTAL MATERIALS

8. Information Only: Updated AFC Budget Calendar – 2/4/2026

G. ADJOURNMENT

The meeting was adjourned at 8:14 pm.

JUNEAU INTERNATIONAL AIRPORT

FY27 BUDGET

February 25, 2026



FY26 PROJECTED EXPENSE ASSUMPTIONS

-
- FY26 projected under budget by approximately \$110K, primarily driven by:
 - Airfield runway and taxiway painting: The annual \$225K contract is funded through an FAA source from FY26-28 rather than operations. This translates into savings for the operations budget during that period and may shift back to operations after FY28 if the funding eligibility is not continued in the FAA Reauthorization Bill.
 - Winter materials: Mild 2024–2025 winter reduced deicer and sand needs, creating savings that benefit FY26. FY27 carries fully encumbered quantities due to winter severity uncertainty.

FY27 PROJECTED EXPENSE ASSUMPTIONS

-
- FY27 includes the addition of a 1.0FTE Deputy Airport Manager (approximately \$190K) to support day-to-day management, budgeting, FAA and CBJ funding coordination, and continuity of operations.
 - Union rate increase placeholder: +3% for FY27, +5% for FY28. For years beyond FY28, a 2% increase is assumed.

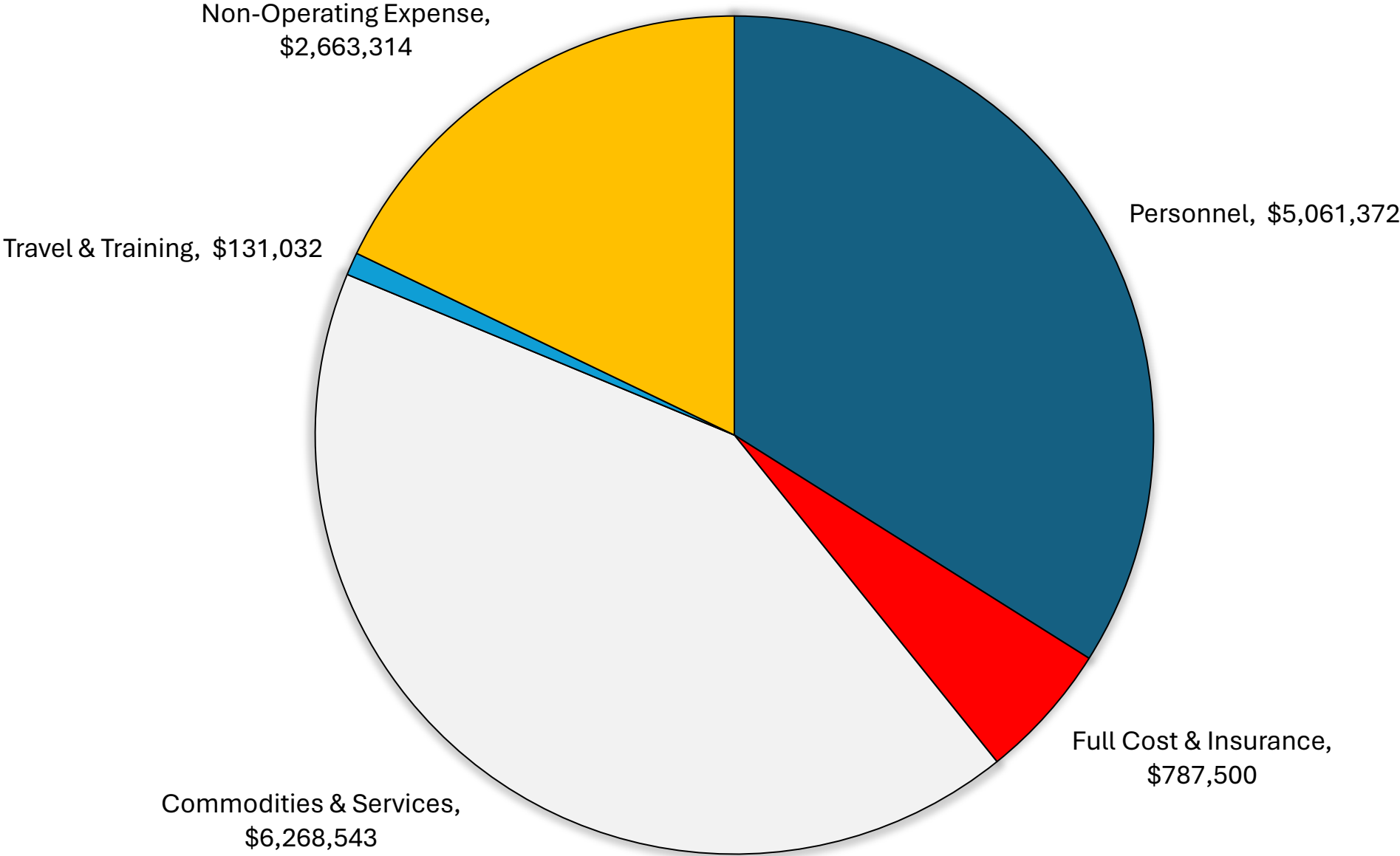
EXPENSES

	ACTUALS 2024	ACTUALS 2025	PROJECTED 2026	PROJECTED 2027 ²
Personnel ¹	\$ 3,551,907	\$ 3,793,657	\$ 4,592,553	\$ 5,061,372
Full Cost & Insurance	\$ 794,263	\$ 789,219	\$ 787,200	\$ 787,500
Commodities & Services	\$ 6,831,127	\$ 6,098,153	\$ 5,680,948	\$ 6,268,543
Travel & Training	\$ 33,363	\$ 71,828	\$ 97,436	\$ 131,032
Total Operating Expenses	\$ 11,210,660	\$ 10,752,857	\$ 11,158,137	\$ 12,248,447
Non-Operating Expenses	\$ 3,884,435	\$ 2,904,568	\$ 3,710,529	\$ 2,663,314
TOTAL EXPENSES	\$ 15,095,094	\$ 13,657,426	\$ 14,868,666	\$ 14,911,761

¹ FY26 Personnel Cost increases due to Union Wage increases, longevity, and addition of Security Manager, and Security Technicians.

² Along with Union Wage increases, FY27 will see addition of Deputy Airport Manager (approx.. \$190K), and increased travel & training costs for personnel.

FY27 PROJECTED EXPENSES



FY27 PROJECTED REVENUE ASSUMPTIONS

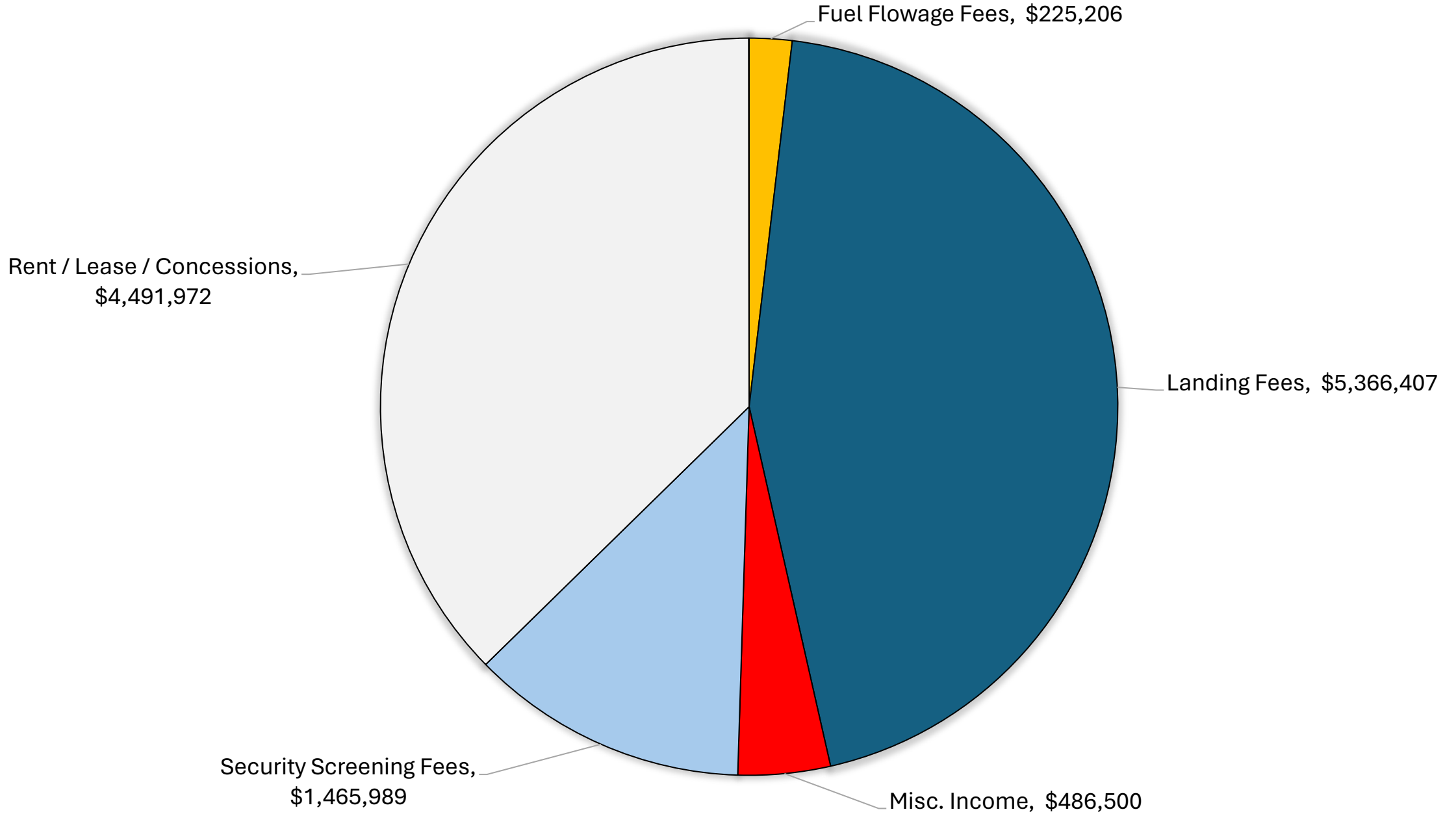
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- Financial Model Updates
 - Updated model to assign 100% of Part 121 and Part 135 benefit to Airfield Leases and Commercial Parking revenues.
 - Revenue Assumptions
 - Traffic growth (for rate modeling):
 - Part 121 passenger movement: +2.8% annually (FY28–FY30)
 - Landed weight and fuel flowage: +1.0% annually (FY28–FY30)
 - PFC10 swap (FY26 planning assumption):
 - Use PFC10 to reimburse fund balance after approximately \$1.0M was used to forward-fund the AIP-ineligible ARFF truck.

REVENUES

	ACTUALS 2024	ACTUALS 2025	PROJECTED 2026	PROJECTED 2027 ¹
Fuel Flowage Fees	\$ 1,419,795	\$ 1,618,215	\$ 1,614,977	\$ 225,206
Landing Fees	\$ 2,925,077	\$ 3,634,410	\$ 3,337,149	\$ 5,366,407
Misc. Income	\$ 432,354	\$ 497,731	\$ 500,608	\$ 486,500
Security Screening Fees	\$ 726,342	\$ 1,003,970	\$ 940,403	\$ 1,465,989
Rent / Lease / Concessions	\$ 2,438,657	\$ 4,083,483	\$ 4,108,415	\$ 4,491,972
Interest Income	\$ 29,961	\$ 12,159	\$ (2,000)	\$ (1,600)
Federal Reimbursements	\$ 148,000	\$ -	\$ -	\$ -
Total Operating Revenue	\$ 8,120,186	\$ 10,849,968	\$ 10,499,552	\$ 12,034,475
Non-Operating Revenue	\$ 3,503,037	\$ 3,087,909	\$ 1,202,016	\$ 66,000
TOTAL REVENUES	\$ 11,623,223	\$ 13,937,877	\$ 11,701,568	\$ 12,100,475

¹ FY27 Revenues include proposed increases to Airport Rates & Fees Regulation; Landing Fees, Fuel Flowage Fees, Security Screening Fees and Terminal Lease Rates (Regulation currently out for public comment).

FY27 PROJECTED REVENUES



Upcoming Major Projects, through FFY28

E-1 Ramp Reconstruction	\$12.0M
Departure Lounge ADA Elevator	\$2.5M
Snow Removal Equipment Acquisition	\$4.9M
RSA Grading	\$3.5M
Movement Area Markings (4-year contract)	\$1.0M
Terminal Area Plan	\$0.8M
RWY 26 MALSR Reconstruction, multi-phase	\$25.0M
Terminal Upgrade Design	\$0.8M
Outbound Baggage Belt Upgrades	\$2.1M
MAGVAR Conversion to RWY 09/27	\$1.2M

TOTAL

\$53.8M

Projects Near Completion

Terminal Renovation	\$25.0M
121/135 Ramp Rehabilitation	\$20.0M
ARFF Truck Acquisition	\$1.1M
ARFF Wetland Rescue Vehicle	\$0.3M
Airport Master Plan Update	\$1.0M
RSA Grading - Design	\$0.6M
Mendenhall Riverbank Stabilization	\$0.3M

TOTAL

\$48.3M

Questions?



City and Borough of Juneau
Assembly Finance Committee (AFC)

FY27 Budget Calendar and Key Dates – updated 2/13/2026

February 25th – 5:30pm Joint Meetings

- A. Airport
- B. Bartlett Regional Hospital

March 4th – 5:30pm Joint Meeting

- A. Eaglecrest (Budget)

March 4th – 7:00pm AFC Meeting

- A. Partner Agency Presentations
- B. Marine Passenger Fee FY27
- C. Foregone Revenue

March 15th – Assembly Community Grants Requests due

March 18th – 5:30pm Joint Meetings

- A. Docks & Harbors
- B. Board of Education

April 1st – 5:30pm Regular Assembly (intro)

- A. Mill Levy Ordinance
- B. CIP Resolution
- C. CBJ Budget Ordinance
- D. School District’s Budget Ordinance

April 1st – 5:45pm AFC Meeting #1

- A. FY25 Audit Presentation
- B. Capital Improvement Plan FY27
- C. Gondola
- D. Assembly Grants & Community Requests
 - a. Assembly Information Needs

April 8th – 5:30 pm – AFC Meeting #2

- A. TBD

**April 11th – 10:30 am – AFC Meeting #3
(~ 5-6 hrs) Saturday**

- A. Budget Summary & Overview
- B. Public Engagement Report
- C. Initial Service Reduction Discussion

April 15th – 5:30 pm – AFC Meeting #4

- A. Listening Session

April 22nd – 5:30 pm – AFC Meeting #5

- A. Service Reduction Summary
- B. Empowered Board Follow-ups

April 29th – 5:30 pm – Special Assembly (Hearing)

- A. Mill Levy Ordinance
- B. CIP Resolution
- C. CBJ Budget Ordinance
- D. School District Budget Ordinance
- E. Motion to Establish Local Funding for School District Operations

April 29th – 6:00 pm – AFC Meeting #6

- A. Assembly Grants & Community Requests
- B. Youth Activity Grant Funding

May 6th – 5:30 pm – AFC Meeting #7

- A. Manager’s Proposed Increments & Budget Amendments – For Action
- B. Capital Improvement Plan Amendments
- C. School District Budget – For Action
- D. Passenger Fee Plan – For Action

May 13th – 5:30 pm – AFC Meeting #8

- A. Pending List – For Action
- B. Set Mill Rates – For Action
- C. Final FY27 Budget Decisions
 - a. CIP Resolution
 - b. Mill Levy Ordinance
 - c. CBJ Budget Ordinance

May 18th – 6:00 pm – Regular Assembly

- A. Adoption of the School District’s Budget Ordinance

May 20st – 5:30 pm – AFC Meeting #9

- A. TBD

May 27th – 5:30 pm – AFC Meeting #10

- A. Last day to decide on budget*

June 3rd – 5:30 pm – Regular Business AFC

- A. TBD

June 8th – 7:00 pm – Regular Assembly (Adoption)

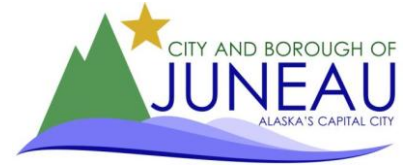
- A. Mill Levy Ordinance
- B. CIP Resolution
- C. CBJ Budget Ordinance

Public hearings on the budget must be completed by May 1, per Charter Section 9.6

Assembly must determine school district instructional funding and notify district within 30 days of receipt of district budget (Charter Section 13.6(b))

Assembly must appropriate school district funding by May 31 (Charter Section 13.6(b))

Assembly must adopt Operating Budget, Mill Levy, and Capital Improvement Plan by June 15th or the manager's proposal is deemed adopted (Charter Section 9.7 & 9.8)



DATE: February 24, 2026

TO: Assembly Finance Committee

FROM: Angie Flick, Finance Director

155 Heritage Way
Juneau, AK 99801
Phone: (907) 586-5215

SUBJECT: Bartlett Regional Hospital Budget and Actual Dollar Values

The purpose of this memo is to lay the groundwork for differing amounts of the Bartlett Regional Hospital (BRH) data between what is presented at the February 25, 2026 AFC/Joint BRH Board Meeting and the Manager's Proposed Budget. Differences will occur in the FY25 Actuals, the FY26 Projected Actuals and the FY27 Proposed Budget.

The BRH budget presentation included in the AFC packet on February 24, 2026 includes the documentation as presented to the Bartlett Joint Board of Directors Finance and Audit Committee on February 17, 2026, updated to include FY26 Projected Actuals and FY26 Adopted and Amended Budgets. The FY27 Proposed Budget was approved by the joint body at that meeting.

At this time, the BRH FY25 actuals are not finalized and their audit is incomplete. The Manager's Proposed Budget will include the FY26 Adopted and Amended budgets as approved by the Assembly. The FY27 Proposed Budget will conform to normally budgeted items, excluding those used for financial reporting but not budgeting.

It is anticipated that the variances will be relatively small and not change the intention of the budget presentation as approved by the BRH Joint Board of Directors Finance and Audit Committee.



FY2027 Budget Overview



Angela Davis, CFO

Bartlett
Regional Hospital

Bartlett Regional Hospital
FY2027 Budgeted Income Statement
Presented February 17, 2026

	Actual	Budget	YTD	Annualized	Budget
	FY2025	FY2026	Dec 2025	FY2026	FY2027
Gross Patient Revenue:					
1. Inpatient Revenue	\$73,399,424	\$66,947,354	\$33,322,941	\$66,102,572	\$68,224,526
2. Inpatient Ancillary Revenue	\$13,221,440	\$12,382,920	\$6,216,981	\$12,332,597	\$12,766,084
3. Total Inpatient Revenue	\$86,620,864	\$79,330,274	\$39,539,921	\$78,435,170	\$80,990,611
4. Outpatient Revenue	\$179,172,625	\$175,591,173	\$98,045,541	\$194,492,513	\$197,215,409
5. Total Patient Revenue - Hospital	\$265,793,489	\$254,921,447	\$137,585,462	\$272,927,683	\$278,206,019
6. RRC Patient Revenue	\$966,333	\$126	\$0	\$0	\$0
7. BHOPS Patient Revenue	\$1,600,948	\$1,786,125	\$957,120	\$1,898,635	\$1,925,215
8. Physician Revenue	\$21,471,642	\$20,917,898	\$13,457,957	\$26,696,491	\$35,546,867
9. Total Gross Patient Revenue	\$289,832,411	\$277,625,597	\$152,000,539	\$301,522,808	\$315,678,102
Deductions from Revenue:					
10. Inpatient Contractual Allowance	\$36,667,159	\$27,083,442	\$18,677,664	\$33,321,381	\$33,996,772
11. Outpatient Contractual Allowance	\$77,880,370	\$73,717,284	\$44,316,371	\$87,910,192	\$91,422,343
12. Physician Service Contractual Allowance	\$12,297,251	\$11,338,534	\$7,886,938	\$15,645,286	\$16,630,812
13. Other Deductions	\$18,970	\$0	\$6,446	\$12,786	\$13,045
14. Charity Care	\$798,628	\$418,412	\$385,346	\$764,410	\$779,904
15. Bad Debt Expense	\$8,994,571	\$7,252,451	-\$80,483	-\$159,653	-\$162,889
16. Total Deductions from Revenue	\$136,656,949	\$119,810,124	\$71,192,282	\$137,494,401	\$142,679,986
<i>% Contractual Allowances / Total Gross Patient</i>	43.8%	40.4%	46.6%	45.4%	45.0%
<i>% Bad Debt & Charity Care / Total Gross Patient</i>	3.4%	2.8%	0.2%	0.2%	0.2%
<i>% Total Deductions / Total Gross Patient Reven</i>	47.2%	43.2%	46.8%	45.6%	45.2%
17. Net Patient Revenue	\$153,175,462	\$157,815,473	\$80,808,257	\$164,028,408	\$172,998,115
18. Other Operating Revenue	\$3,693,637	\$556,211	\$451,520	\$895,679	\$1,226,343
19. Total Operating Revenue	\$156,869,099	\$158,371,685	\$81,259,777	\$164,924,087	\$174,224,458
Expenses:					
20. Salaries & Wages	\$60,610,047	\$61,113,880	\$32,733,261	\$64,608,163	\$68,230,404
21. Physician Wages	\$4,116,117	\$5,118,757	\$2,512,109	\$4,983,259	\$5,261,557
22. Contract Labor	\$9,374,102	\$8,809,444	\$5,773,928	\$11,396,447	\$11,354,516
23. Employee Benefits	\$33,142,981	\$29,278,574	\$14,909,555	\$29,428,140	\$32,094,515
<i>% Salaries and Benefits / Total Operating Reve</i>	\$107,243,246	\$104,320,654	\$55,928,853	\$110,416,009	\$116,940,992
	68.4%	65.9%	68.8%	66.9%	67.1%
24. Medical Professional Fees	\$929,018	\$715,776	\$482,138	\$956,415	\$1,063,590
25. Physician Contracts	\$5,825,909	\$6,111,309	\$2,908,939	\$5,770,449	\$6,708,452
26. Non-Medical Professional Fees	\$3,663,407	\$3,343,951	\$1,816,245	\$3,602,878	\$3,380,017
27. Materials & Supplies	\$17,565,085	\$18,466,887	\$11,381,600	\$21,674,525	\$21,404,667
28. Utilities	\$2,183,736	\$2,170,815	\$1,037,698	\$2,058,477	\$2,277,598
29. Maintenance & Repairs	\$5,873,545	\$5,721,513	\$2,867,187	\$5,687,626	\$6,318,560
30. Rentals & Leases	\$444,470	\$1,125,606	\$512,207	\$1,016,063	\$572,897
31. Insurance	\$1,138,910	\$1,290,404	\$752,040	\$1,484,359	\$1,309,441
32. Depreciation & Amortization	\$8,871,202	\$7,568,448	\$4,150,955	\$8,234,231	\$8,718,863
33. Interest Expense	\$1,125,241	\$1,062,325	\$490,581	\$973,163	\$1,141,782
34. Other Operating Expenses	\$1,880,922	\$1,819,828	\$1,266,000	\$1,883,520	\$2,315,896
35. Total Expenses	\$156,744,691	\$153,717,516	\$83,594,443	\$163,757,715	\$172,152,753
36. Income (Loss) from Operations	\$124,409	\$4,654,169	-\$2,334,666	\$1,166,371	\$2,071,705
Non-Operating Revenue					
37. Interest Income	\$2,030,402	\$1,015,250	\$908,670	\$2,058,827	\$2,082,298
38. Other Non-Operating Income (Expense)	\$833,939	\$956,570	\$222,855	\$845,614	\$857,452
39. Total Non-Operating Revenue	\$2,864,340	\$1,971,820	\$1,131,525	\$2,904,441	\$2,939,750
40. Net Income (Loss)	\$2,988,749	\$6,625,989	-\$1,203,141	\$4,070,812	\$5,011,455

FY2026 Budget Assumptions

Assumptions

- Personnel
- Contract Labor
- Commodities and Services
- Capital
- Debt Service
- Charges for Services
- State Revenue
- Interest Income
- FTE's

Changes/Threats

- Competition
- Provider Turnover
- Staff Turnover
- Continued Operations Improvement
- New Programs
- Federal Budget Changes

**FY2026/2027 Proposed Budget
Department Budget Presentations**

Expenditures

Bartlett Regional Hospital

OVERVIEW

	FY25	FY26		FY27
	Actuals	Amended Budget	Adopted Budget	Proposed Budget
EXPENDITURES				
Personnel Services	\$ 97,869,144	95,597,800	95,597,800	116,940,992
Commodities and Services	48,879,103	49,572,300	49,572,300	45,351,116
Capital Outlay	2,396,100	5,972,700	5,972,700	9,303,697
Debt Service	2,191,963	1,738,800	1,738,800	2,960,000
Support to:				
Capital Projects	8,900,000	3,000,000	3,000,000	4,000,000
General Fund	-	667,000	1,429,900	-
Total Expenditures	160,236,310	156,548,600	157,311,500	178,555,805

**FY2026/2027 Proposed Budget
Department Budget Presentations**

Funding Sources

Bartlett Regional Hospital

OVERVIEW

	FY25	FY26		FY27
	Actuals	Amended Budget	Adopted Budget	Proposed Budget
FUNDING SOURCES				
Charges for Services	\$ 155,965,194	156,244,900	156,244,900	172,998,115
State Revenue	703,905	150,000	150,000	-
Federal Revenue	-	-	-	-
Investment and Interest Income/(Loss)	2,864,340	1,218,300	1,218,300	2,082,298
Land Lease Revenue	-	377,900	377,900	253,800
Support from:				
Capital Projects	-	-	-	-
General Fund	200,000	200,000	200,000	200,000
Tobacco Excise Tax	-	-	-	-
Total Funding Sources	159,733,440	158,191,100	158,191,100	175,534,213

**FY2026/2027 Proposed Budget
Department Budget Presentations**

Fund Balance

Bartlett Regional Hospital

OVERVIEW

	FY25	FY26		FY27	
	Actuals	Amended Budget	Adopted Budget	Projected Actuals	Proposed Budget
FUND BALANCE					
Debt Reserve					
Beginning Reserve Balance	\$ 3,241,000	\$ 3,241,000	\$ 3,241,000	\$ 3,241,000	\$ 3,241,000
Increase (Decrease) in Reserve					
End of Period Reserve	3,241,000	3,241,000	3,241,000	3,241,000	3,241,000
Available Fund Balance					
Beginning Period	\$ 54,874,900	54,372,030	54,372,030	54,372,030	55,508,836
Increase (Decrease) in Fund Balance	(502,870)	1,642,500	879,600	1,136,806	(3,021,592)
End of Period Available Fund Balance	54,372,030	56,014,530	55,251,630	55,508,836	52,487,244

Department	Senior Leader	Description	Useful Life	Priority	New/Replacement	ISESC (Y/N)	Incr Revenue?	Patient Facing?	Quarter	Cost
WFC	Kim	Bath tub	5 years	Critical	Replacement	No	No	Yes	Q2 - Oct-Dec 2026	\$ 35,000
PAS	Angela	Kiosks	5 years	Urgent	New	No	Yes	Yes	Q1 - Jul-Sep 2026	\$ 20,000
CCU	Kim	Mridium MRI infusion pump	5 years	Urgent	New	Yes	No	Yes	Q3 - Jan-Mar 2027	\$ 53,364
CCU	Kim	Hillrom Progressa+ ICU bed	7-10 years	Routine	Replacement	No	No	Yes	Q2 - Oct-Dec 2026	\$ 42,695
MHU	Kim	Doors	7 years	Urgent	Replacement	Yes	No	Yes	Q3 - Jan-Mar 2027	\$ 30,000
MHU	Kim	Badge Reader	5 years	Urgent	Replacement	Yes	No	Yes	Q3 - Jan-Mar 2027	\$ 45,000
Dietary	Angela	Steam Kettle		Critical	Replacement	Yes	No	No	Q2 - Oct-Dec 2026	\$ 40,000
Dietary	Angela	salad bar		Urgent	New	No	Yes	Yes	Q2 - Oct-Dec 2026	\$ 25,000
Dietary	Angela	blast chiller		Critical	New	No	No	No	Q3 - Jan-Mar 2027	\$ 10,000
Dietary	Angela	Refrigeration		Critical	Replacement	No	No	No	Q3 - Jan-Mar 2027	\$ 25,000
Dietary	Angela	walk-in cooler		Urgent	Replacement	No	No	No	Q4 - Apr-Jun 2027	\$ 50,000
Dietary	Angela	WFC turbo chef		Urgent	New	No	No	No	Q4 - Apr-Jun 2027	\$ 23,000
Dietary	Angela	Delivery Robot			New	Yes	Yes	Yes	Q2 - Oct-Dec 2026	\$ 12,000
Facilities	Angela	Cleaning robot			New	Yes	Yes	Yes	Q2 - Oct-Dec 2026	\$ 150,000
OB	Kim	GE Panda Warmer x 1	5 years	Critical	Replacement	Yes	No	Yes	Q2 - Oct-Dec 2026	\$ 30,000
OB	Kim	Wall remodel for the warmer x 1		Critical	Replacement	Yes	No	Yes	Q2 - Oct-Dec 2026	\$ 50,000
ED	Kim	Stretchers (3 per year)	3 years	Critical	Replacement	No	No	Yes	Q3 - Jan-Mar 2027	\$ 15,625
IS	Joe	VPN Firewall x 2	5 years	Critical	Replacement	Yes	No	No	Q1 - Jul-Sep 2026	\$ 119,717
IS	Joe	Wifi 7 WAP x 120	5 years	Urgent	Replacement	Yes	No	No	Q1 - Jul-Sep 2026	\$ 304,748
IS	Joe	Cat 6 - Org Hospital Footprint	10 years+	Urgent	Replacement	Yes	No	No	Q2 - Oct-Dec 2026	\$ 200,000
IS	Joe	Med Surq UPS	5 years+	Critical	Replacement	Yes	No	No	Q1 - Jul-Sep 2026	\$ 10,685
IS	Joe	Portable UPS - Smart-UPS Modular Ultra 10kW	5 years+	Urgent	Replacement	Yes	No	No	Q1 - Jul-Sep 2026	\$ 103,397
IS	Joe	WFC Switch	5 years+	Urgent	Replacement	Yes	No	No	Q1 - Jul-Sep 2026	\$ 13,052
IS	Joe	WFC Low Voltage Rewire	10 years+	Routine	Replacement	Yes	No	No	Q2 - Oct-Dec 2026	\$ 300,000
IS	Joe	WOW Cart Refresh	10 years+	Urgent	Replacement	Yes	No	Yes	Q3 - Jan-Mar 2027	\$ 182,000
IS	Joe	102 Cameras , storage and licences	10 years+	Routine	New	Yes	No	No	Q3 - Jan-Mar 2027	\$ 270,000
IS	Joe	Cellular signal Booster	10 years+	Urgent	Replacement	Yes	No	No	Q3 - Jan-Mar 2027	\$ 13,700
DI	Kim	Blanket warmer for CT by ER	10 Years	Urgent	New	No	No	Yes	Q1 - Jul-Sep 2026	\$ 5,000
DI	Kim	Blanket warmer in MRI Suite	10 Years	Urgent	New	No	No	Yes	Q1 - Jul-Sep 2026	\$ 5,000
DI	Kim	Liver Lab and body coil	10 Years	Urgent	New	Yes	Yes	Yes	Q4 - Apr-Jun 2027	\$109,000
DI	Kim	Ultrasound Upgrades (held from 2026)	10 Years	Urgent	Replacement	No	Yes	Yes	Q1 - Jul-Sep 2026	\$229,766
DI	Kim	Barco Monitors for Radiologist WS	10 Years	Urgent	Replacement	No	No	Yes	Q4 - Apr-Jun 2027	\$60,000
DI	Kim	MRI Compatable IV Pump	10 Years	Routine	New	No	No	Yes	Q4 - Apr-Jun 2027	\$43,952
DI	Kim	MRI Compatable Vital signs monitor	10 Years	Urgent	Replacement	No	Yes	Yes	Q4 - Apr-Jun 2027	\$15,000
DI	Kim	Symbia EVO Nuclear Camera	20 Years	Routine	Replacement		Yes	Yes	Q4 - Apr-Jun 2027	\$400,000
DI	Kim	Ultrasound Table	10 Years	Routine	Replacement	No	No	Yes	Q4 - Apr-Jun 2027	\$13,495
DI	Kim	MagView Tablets	10 Years	Routine	New	Yes	No	Yes	Q2 - Oct-Dec 2026	\$13,495
DI	Kim	AI Software Echo		Routine	New	Yes	Yes	Yes	Q3 - Jan-Mar 2027	\$92,500
Histo	Kim	VIP Processor	10 years	Critical	Replacement	no	no	no	Q2 - Oct-Dec 2026	\$65,000
Lab	Kim	New Coagulation Analyzer	10 years	Critical	Replacement	yes	could	no	Q3 - Jan-Mar 2027	\$55,000
Lab	Kim	New Chemistry Analyzer	10 years	Critical	Replacement	yes	could	no	Q4 - Apr-Jun 2027	\$200,000
Lab	Kim	New Hematology Analyzer	10 years	Critical	Replacement	yes	no	no	Q4 - Apr-Jun 2027	\$65,000
Rehab	Kim	MultiView Barium Swallow Chair	15 years	Urgent	New			Yes	Q1 - Jul-Sep 2026	\$16,500
Rehab	Kim	\$5000 to support hand therapy continuing educ	5 years	Critical	New				Q2 - Oct-Dec 2026	\$5,000
Rehab	Kim	\$5000 to support pediatric feeding therapies with	5 years	Critical	New				Q3 - Jan-Mar 2027	\$5,000
Rehab	Kim	Sara Steady Stand Aide	10 years	Critical	New			Yes	Q3 - Jan-Mar 2027	\$5,000
Rehab	Kim	Sara Steady - Arjo Plus Electric Lift	10 years	Urgent	New			Yes	Q2 - Oct-Dec 2026	\$10,000
Rehab	Kim	Recumbant Bike	10 years	Routine				Yes	Q1 - Jul-Sep 2026	\$5,000
Med Surq	Kim	main doors on Med Surq auto open	5 years	Urgent					Q4 - Apr-Jun 2027	\$ 30,000
Med Surq	Kim	Sleeper chairs	5 years	Urgent					Q4 - Apr-Jun 2027	\$ 12,000
Med Surq	Kim	Accuvein finder	5 years	Urgent					Q2 - Oct-Dec 2026	\$ 6,000
MFP	Joe	Aurora Infusion & Pharmacy Renovation	5 years	Urgent					Q3 - Jan-Mar 2027	\$ 1,500,000
Security	Angela	Security Cameras, Ped Crossing, & Lighting	5 years	Urgent					Q3 - Jan-Mar 2027	\$ 723,000
Facilities	Angela	Housing Expansion Bartlett House	40 years	Critical					Q3 - Jan-Mar 2027	\$ 3,500,000
Grand Total										\$ 9,303,697

Department	Description	Useful Life	Priority	2027	2028	2029	Comments	Incr. Rev
6020 - CCU	Hill Rom Beds	5	1	\$42,695.00				N
6020 - CCU	MRI Infusion Pump	5	1	\$53,364.00				N
6020 - CCU	Glidescope	5	1		\$25,000.00			N
6010 - Med/Surg	Accuvein finder	5	1	6,000	No			N
6010 - Med/Surg	main doors on Med Surg auto open	5	1	30,000	No			N
6010 - Med/Surg	Sleeper chairs	5	2	12,000	No			N
7013 - Histology	VIP Processor	10	1	\$65,000.00				N
7010 - Lab	Tissue-Tek VIP 6 AI Vacuum Processor	5	2	\$65,000.00			Improves Svc - 9 years old and newer units are more robust with longer lif	N
7010 - Lab	Coagulation Analyzer	5	2	\$55,000.00			Improves Svc - Current unit is 8 years old - Exceeded useful life	N
7010 - Lab	Chemistry Analyzer	5	2	\$200,000.00			Improves Svc. - Current analyzer is at the end of life	N
7013 - Histology	Hematology Analyzer	5	2	\$65,000.00			Improves Svc. - Current analyzer is at the end of life Safety/Compliance - Stretchers with weight allows medications to be	N
6230 - ED	Stretchers (1 per year)	5	1	\$15,625.00	\$15,625.00		accurately dosed for Stroke and Cardiac patients	N
6230 - ED	Phillips End Tidal et CO2 (2/yr)	5	3	\$8,208.00	\$8,208.00		Improves Svc - For monitoring CO2 in the ED	N
6080 - OB	Wall remodel for the warmer x 1	5	1	\$50,000.00	\$50,000.00			N
6080 - OB	Infant Warmer	5	1	\$30,000.00	\$30,000.00		Critical - 5 current warmers are end of life	N
9200 - IT	102 Cameras , storage and licences	5	1	\$270,000.00	\$-			N
9200 - IT	Replace Cat 5 with Cat 6	10	3	\$200,000.00	\$-		Cat 5 can't accommodate gigabit speeds	N
9200 - IT	Cellular signal Booster	5	2	\$13,700.00				N
9200 - IT	Med Surg UPS	5	1	\$10,685.00				N
9200 - IT	Portable UPS - Smart-UPS Modular Ultra 10kW	5	2	\$103,397.00				N
9200 - IT	VPN Firewall x 2	5	1	\$119,717.00				N
9200 - IT	WFC Low Voltage Rewire	5	3	\$300,000.00				N
9200 - IT	WFC Switch	5	2	\$13,052.00				N
9200 - IT	Wifi 7 WAP x 120	5	2	\$304,748.00				N
9200 - IT	WOW Cart Refresh	5	2	\$182,000.00				N
7041 - Radiology	AI Software Echo	5	1	92,500				N
7041 - Radiology	Barco Monitors for Radiologist WS	5	1	60,000				N
7042 - Ultrasound	Blanket warmer for CT by ER	5	1	5,000				N
7045 - MRI	Blanket warmer in MRI Suite	5	1	5,000				N
7042 - Ultrasound	Liver Lab and body coil	5	1	109,000				N
7041 - Radiology	MagView Tablets	5	2	13,495				N
7045 - MRI	MRI Compatable IV Pump	5	2	43,952				N
7042 - Ultrasound	Symbia EVO Nuclear Camera	5	2	400,000				N
7042 - Ultrasound	Ultrasound Table	5	2	15,000				N
7042 - Ultrasound	Ultrasound Upgrades (held from 2026)	5	1	229,766				N
8200 - EVS	Floor Scubber	5	2	\$150,000.00			Offset cost with robotic floor scrubbers	N
8360 - Facilities	Aurora Infusion & Pharmacy Renovation	10	1	\$1,500,000.00				N
6191 - MHU	Badge Reader	5	2	\$45,000.00				N
6191 - MHU	Doors	5	2	\$30,000.00				N
8390 - PAS	Kiosks	5	2	\$20,000.00				N
8360 - Facilities	Security Enhancement Cameras, Ped Crossing, and Lighting	5	1	\$727,408.00				N
8470 - WFC	Bathtub	5	1	\$35,000.00				N
8360 - Facilities	Hybrid SUV	10	3		\$50,000.00	\$55,000.00	Current Ford Escape is 12 years old	N
8360 - Facilities	Passenger Van	10	3		\$65,000.00			N
8360 - Facilities	Plow Truck	10	3		\$70,000.00			N
8360 - Facilities	Bob Cat Utility Vehicle	10	3	\$22,385.00				N
8110 - Dietary	Blast Chiller	10	1	\$10,000.00				N
8110 - Dietary	Delivery Robot	5	2	\$12,000.00				N
8110 - Dietary	Refrigeration	10	1	\$25,000.00				N
8110 - Dietary	Salad Bar	5	1	\$25,000.00				N
8110 - Dietary	Steam Kettle	5	2	\$40,000.00				N
8110 - Dietary	Walk-In Cooler	10	2	\$50,000.00				N
8110 - Dietary	_WFC Turbo Chef	5	2	\$23,000.00			Savings of time and supplies for fried food for WFC	N
8360 - Facilities	Housing	40	1	\$3,500,000				
Grand Total				\$9,303,697.00	\$313,833.00	\$55,000.00		

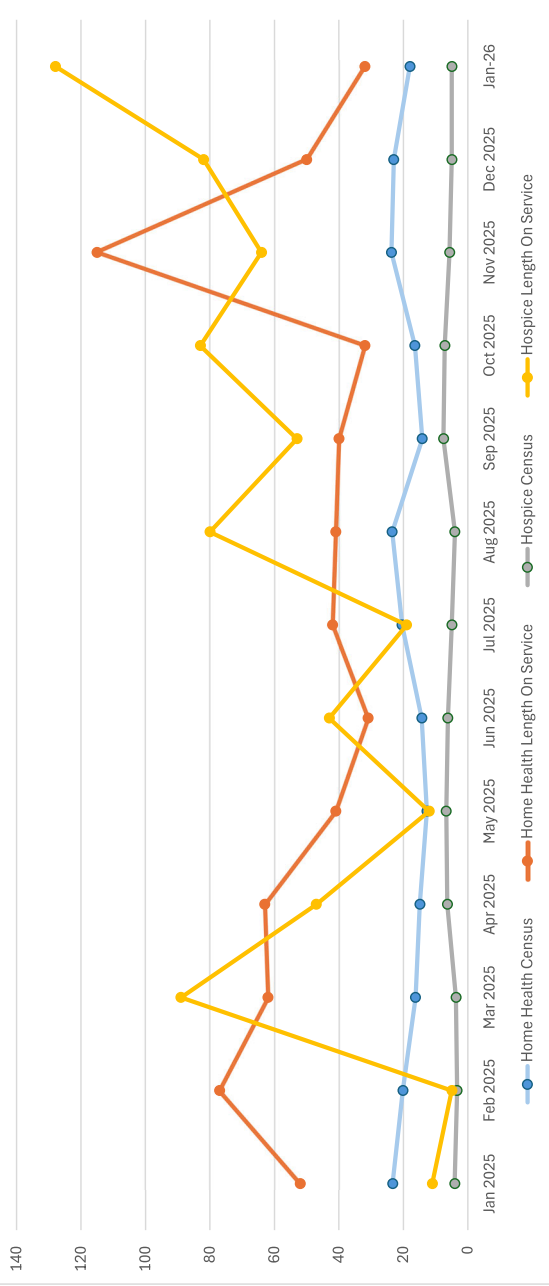


Questions/Comments

“Management is doing things right. Leadership is doing the right things.”

Peter Drucker

Home Health & Hospice Average Daily Census and Length of Stay



13 Month Rolling Average Daily Census and Length on Service													
Group/Location	Jan 2025	Feb 2025	Mar 2025	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan-26
Home Health Census	23	20	16	15	13	14	14	20	23	14	16	23	18
Home Health Length On Service	52	77	62	63	41	31	42	41	40	32	115	50	32
Hospice Census	4	3	4	6	7	6	5	4	8	7	6	5	5
Hospice Length On Service	11	5	89	47	12	43	19	80	53	83	64	82	128

City and Borough of Juneau
Assembly Finance Committee (AFC)

FY27 Budget Calendar and Key Dates – updated 2/24/2026

March 4th – 5:30pm Joint Meeting

- A. Eaglecrest (Budget)
- B. Gondola

March 4th – 7:30pm AFC Meeting

- A. Partner Agency Presentations
- B. Foregone Revenue

March 15th – Assembly Community Grants Requests due

March 18th – 5:30pm Joint Meetings

- A. Docks & Harbors
- B. Board of Education

April 1st – 5:30pm Regular Assembly (intro)

- A. Mill Levy Ordinance
- B. CIP Resolution
- C. CBJ Budget Ordinance
- D. School District’s Budget Ordinance

April 1st – 5:45pm AFC Meeting #1

- A. FY25 Audit Presentation
- B. Marine Passenger Fee FY27
- C. Capital Improvement Plan FY27
- D. Gondola Project Update
- E. Assembly Grants & Community Requests
 - a. Assembly Information Needs

April 8th – 5:30 pm – AFC Meeting #2

- A. TBD

April 11th – 10:30 am – AFC Meeting #3 (~ 5-6 hrs) Saturday

- A. Budget Summary & Overview
- B. Public Engagement Report
- C. Initial Service Reduction Discussion

April 15th – 5:30 pm – AFC Meeting #4

- A. Listening Session

April 16th – Assembly Budget Reductions Due

April 22nd – 5:30 pm – AFC Meeting #5

- A. Service Reduction Summary
- B. Empowered Board Follow-ups
- C. Foregone Revenue
- D. Draft 3% Temporary Sales Tax Ordinance

April 29th – 5:30 pm – Special Assembly (Hearing)

- A. Mill Levy Ordinance
- B. CIP Resolution
- C. CBJ Budget Ordinance
- D. School District Budget Ordinance
- E. Motion to Establish Local Funding for School District Operations

April 29th – 6:00 pm – AFC Meeting #6

- A. Assembly Grants & Community Requests
- B. Youth Activity Grant Funding

May 6th – 5:30 pm – AFC Meeting #7

- A. Manager’s Proposed Increments & Budget Amendments – For Action
- B. Capital Improvement Plan Amendments
- C. School District Budget – For Action
- D. Passenger Fee Plan – For Action

May 13th – 5:30 pm – AFC Meeting #8

- A. Pending List – For Action
- B. Set Mill Rates – For Action
- C. Final FY27 Budget Decisions
 - a. CIP Resolution
 - b. Mill Levy Ordinance
 - c. CBJ Budget Ordinance

May 18th – 6:00 pm – Regular Assembly

- A. Adoption of the School District’s Budget Ordinance

May 20st – 5:30 pm – AFC Meeting #9

- A. TBD

May 27th – 5:30 pm – AFC Meeting #10

- A. Last day to decide on budget*

June 3rd – 5:30 pm – Regular Business AFC

- A. TBD

June 8th – 7:00 pm – Regular Assembly (Adoption)

- A. Mill Levy Ordinance
- B. CIP Resolution
- C. CBJ Budget Ordinance

City and Borough of Juneau
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Public hearings on the budget must be completed by May 1, per Charter Section 9.6

Assembly must determine school district instructional funding and notify district within 30 days of receipt of district budget (Charter Section 13.6(b))

Assembly must appropriate school district funding by May 31 (Charter Section 13.6(b))

Assembly must adopt Operating Budget, Mill Levy, and Capital Improvement Plan by June 15th or the manager's proposal is deemed adopted (Charter Section 9.7 & 9.8)